# CALIFORNIA HIGH-SPEED RAIL: PROJECT UPDATE

Brian Kelly Chief Executive Officer May 20, 2021



#### WHERE WE ARE NOW & WHERE WE ARE GOING

- STATUS OF DESIGN FOR CONSTRUCTION
- PROGRESS OF RIGHT-OF-WAY
- ANTICIPATED SCOPE RELATED CHANGE ORDERS
- ANTICIPATED DISCUSSION ON 2021 PROGRAM BASELINE BUDGET
- » Staff will bring 2021 Program Baseline budget to the Board of Directors mid-year
- » Revised budget will be necessary to get construction work done in the Central Valley
  - It will include program contingency, known cost increases (2020 Business Plan)



#### **FUNDING BREAKDOWN**

#### Proposition 1A (2008)

- >> \$9.95 billion funding
- Remaining 4.2 B requested in 2021 Governor's May Revise Budget

#### Cap-and-Trade

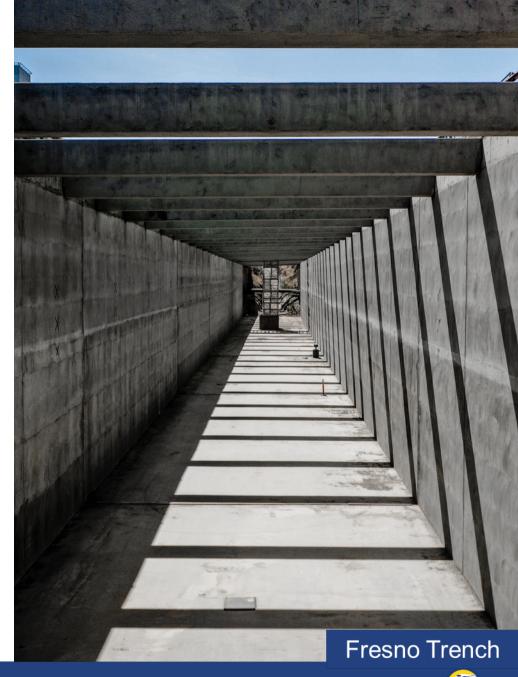
25% of annual proceeds appropriated to HSR through 2030

#### American Recovery and Reinvestment Act

- \$2.5 billion awarded by Obama Administration
- Required construction to begin in the Central Valley
- Required HSR to spend grant money by September 2017 (complete)
- Pushed Authority into construction before design and right-of-way were complete
- Required Authority to match funding by December 2022 (complete)

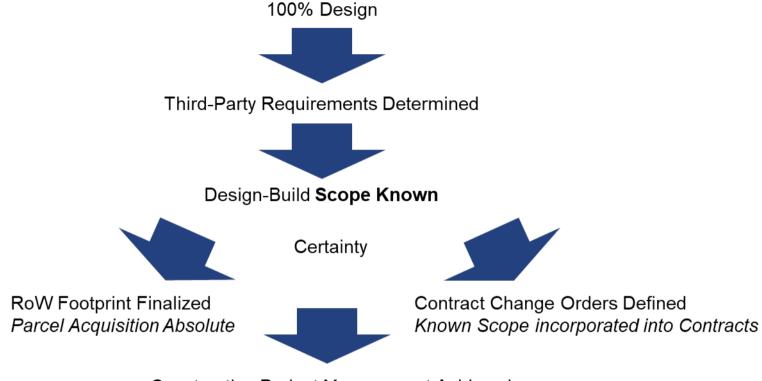
#### FY 10 grant

- \$929 million
- Entered litigation after Trump Administration rescinded money
- In active settlement negotiations with Biden Administration





#### WHAT DOES GETTING TO 100% DESIGN MEAN



Construction Project Management Achieved

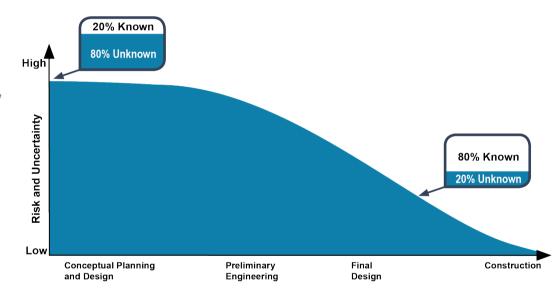
Scope/Budget - Estimate at Completion Schedule - Reliable Contract Completion Date

Move to earned-value metric for project monitoring



#### **DESIGN NEAR COMPLETION**

- The three Design-Build contracts were awarded early in the design process – at the time design was only at about 15%
- Typical design-build contracts:
- » Design at 30% or greater
- » Key pre-construction activities are substantially complete before construction begins, including right-of-way acquisition
- Typical Design-Bid-Build Contract:
- » Design at 100% at time of contract award
- In 2021, with design now nearly 100% complete the number of right-of-way parcels is 2,304 (1,812 delivered)
- Authority's Stage Gate process will:
- » Strengthen project development, risk management and oversight
- » Ensure design is well-advanced before construction contracts are award



Modified version of Project Management Institute, A Guide to the Project Management Body of Knowledge (PMBOK Guide) - Fifth Edition, Project Management Institute, Inc.



# **OVERALL**



#### 119-MILES OF CONSTRUCTION

#### CONSTRUCTION PACKAGE 1

- » 32 Miles
- » Avenue 19 in Madera County to just South of American Avenue in Fresno County

#### CONSTRUCTION PACKAGE 2-3

- » 65 Miles
- » Just south of Fresno to 1 Mile North of the Tulare/Kern County Line

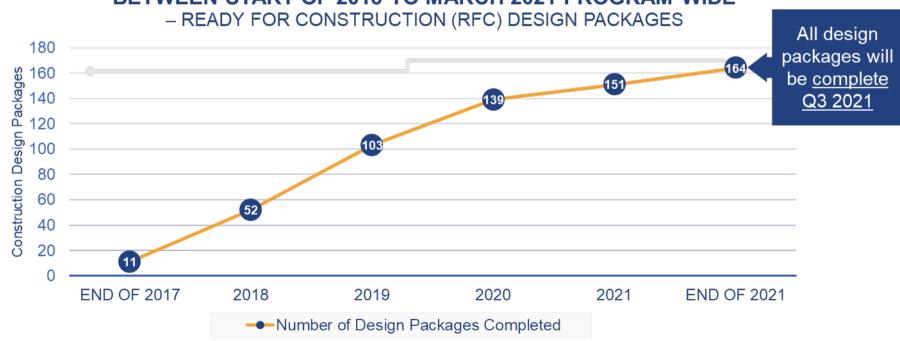
- » 22 Miles
- » Tulare/Kern County Line to Poplar Avenue







# DESIGN PROGRESS BETWEEN START OF 2018 TO MARCH 2021 PROGRAM WIDE



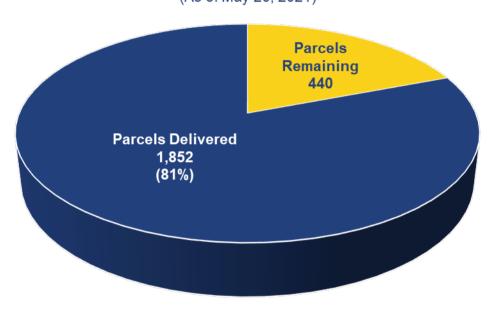


#### CENTRAL VALLEY RIGHT-OF-WAY

#### 2018 to 2021:

- 487 Parcels Delivered
- 399 Additional parcels added due to refined design

# Parcels Required 2,292 (As of May 20, 2021)







#### **CONSTRUCTION PACKAGE 1**

#### SAN JOAQUIN RIVER VIADUCT



- Construction Package 1 (CP 1) is the first construction contract executed on the Initial Operating Section
- Extends 32-miles between Avenue 19 in Madera County to East American Avenue in Fresno County
- Includes 22 grade separations, 3 viaducts, a major river crossing over the San Joaquin River and 2 trenches.
   Estimated Completion Date: December 2023



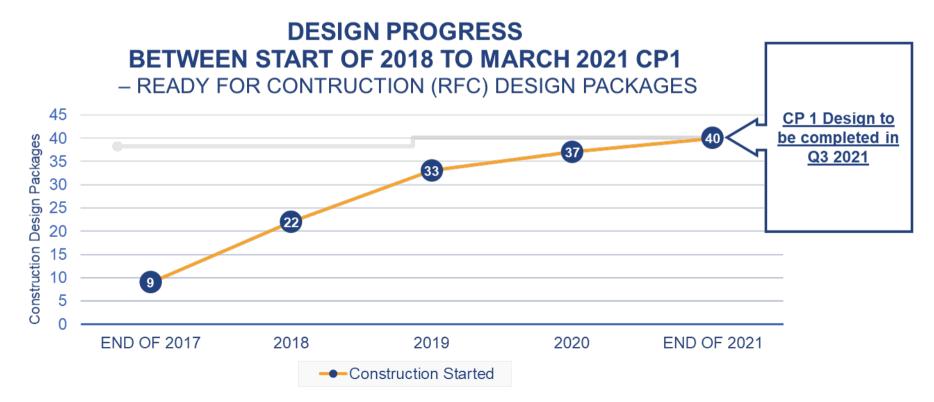
# PROGRAM UPDATE CONSTRUCTION PACKAGE 1

		CP 1
	Design Completed	92.5%
	Right-Of-Way Parcels Acquired	82.3%
	Utility Relocation	57.3%
2	Structures Complete/In Progress	69.7%
	Miles of Guideway Complete/In Progress	40.6%
\$	Overall Contract	62.8%









## **CONSTRUCTION PACKAGE 1**



Design Packages Ready for Construction **2018 2021** 100% Designed

9 of 38 VS. 37 of 40

Q3 2021





## **CONSTRUCTION PACKAGE 1**

## Change Orders

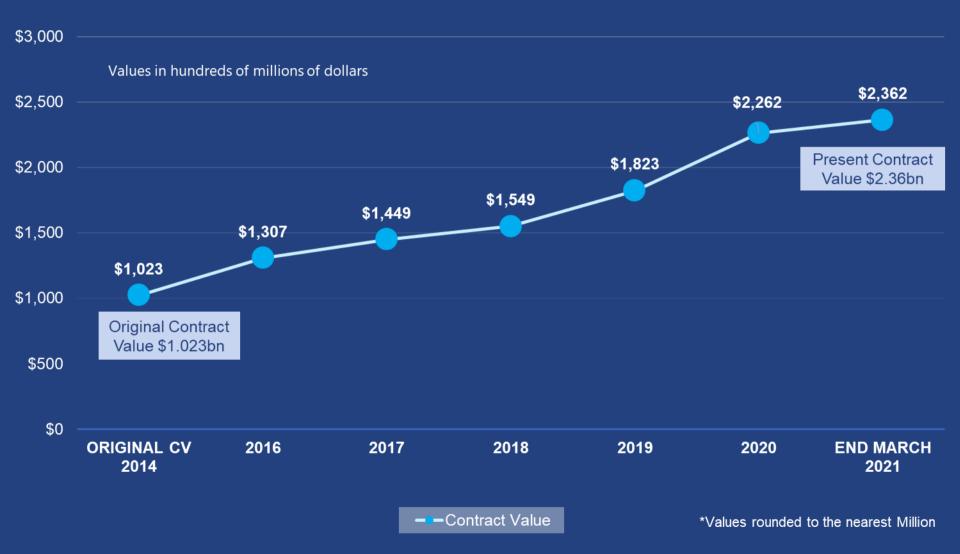
- » Total number of change orders 383 (executed through Feb 2021)
- Percent of change orders (dollar value) that are time impact 16% (Executed)
- Percent of change orders (dollar value) that are <a href="scope"><u>scope</u></a> <a href="84">84%</a> (Executed)</a>

## Most due to 5 major change orders

»Intrusion Protection Barriers	\$280M
» Northern Extension	\$202M
» Third Party Utility Relocations	\$250M
» Herndon Ave Grade Separation	\$ 85M
» Time Related Change Orders	\$190M



## CP 1 ORIGINAL -v- REVISED CONTRACT VALUE





#### **CONSTRUCTION PACKAGE 1**

#### **Significant Pending Change Orders to Complete Construction**

#### » Golden State Boulevard (Fresno)

- Realignment North/South: 3.8 miles total realignment; increase from 2-4 lanes, widen sidewalk and add bicycle lanes
- Utilities- Add water, sewer and storm water utilities to accommodate realignment
- » Purpose: Agreement with City of Fresno to avoid impact on existing businesses

#### » McKinley Avenue – North Weber Avenue Junction Configuration

- Change configuration to increase bridge length, relocate traction power substation, City of Fresno traffic control system and utility work
- » Purpose: City of Fresno changed designation of the road

#### » Belmont Avenue Overcrossing and Grade Separation

- Relocate proposed bridge to deconflict with AT&T line, including demolition of UPRR bridge, increasing bridge length and width and changing the Fresno Trench design under Belmont overpass
- » Purpose: City of Fresno requested design refinement



#### **CONSTRUCTION PACKAGE 1**

## **Significant Pending Change Orders to Complete Construction**

#### » BNSF/UPRR Maintenance Roads

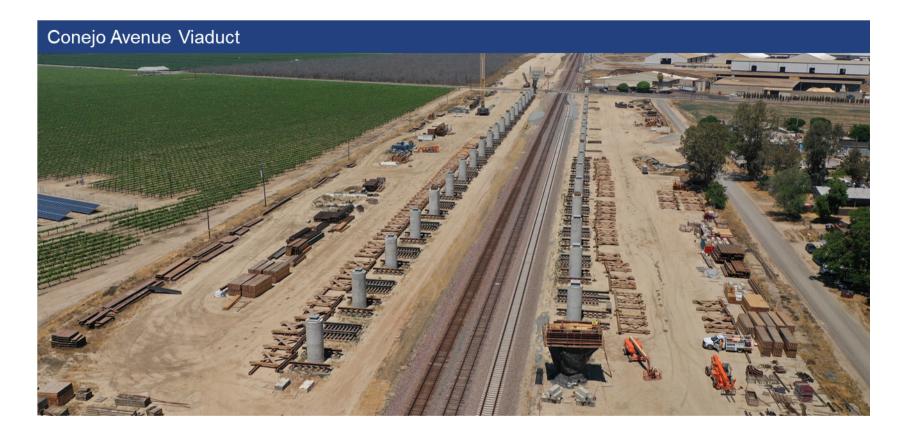
- Construct access roads for adjacent railroad maintenance (10.5 miles for UPRR and 11.2 miles for BNSF)
- » Purpose: Included as a commitment in the agreements with the railroads

#### » Guideway Construction for Caltrans SR-99 (Between Clinton and Ashlan Avenues)

- Construct additional 2.5 miles of at-grade guideway plus Intrusion Protection Barrier walls between Clinton and Ashlan Avenues
- » Purpose: Scope was unassigned prior to October 2019 and was not included in original scope to be constructed by Caltrans.







- Construction Package 2-3 (CP 2-3) is the second significant construction contract executed on the Initial Operating Section
- Extends approximately 65 miles from the terminus of Construction Package 1 at East American Avenue in Fresno to one mile north of the Tulare-Kern County line
- Includes approximately 36 grade separations in the counties of Fresno, Tulare and Kings, including viaducts, underpasses and overpasses.

  <u>Estimated Completion Date: December 2023</u>

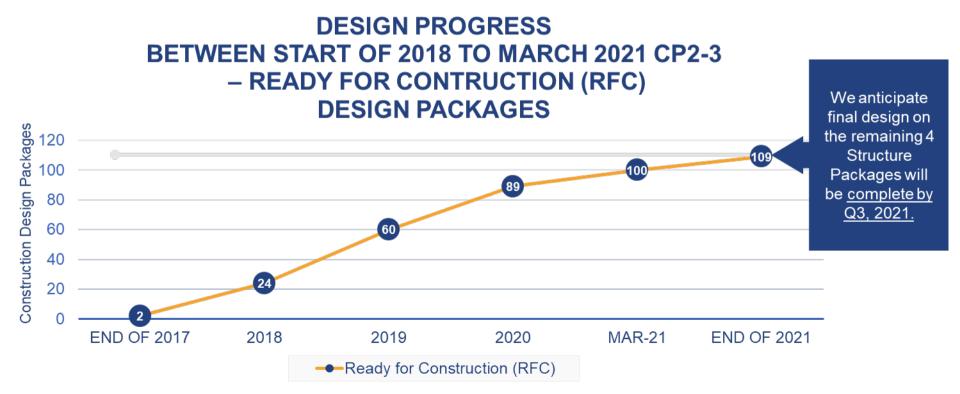


		CP 2-3
EA	Design Completed	91.7%
	Right-Of-Way Parcels Acquired	72.2%
	Utility Relocation	49.1%
2	Structures Complete/In Progress	53.1%
TT T	Miles of Guideway Complete/In Progress	70.8%
\$	Overall Contract	62.3%











Design Packages Read
for Construction (of 10s

2018		2021	100% Designed
2	VS.	100	Q3 2021





#### **CONSTRUCTION PACKAGE 2/3**

## Change Orders

- »Total number of change orders 297 (executed through Feb 2021)
- Percent of change orders (dollar value) that are <u>time impact</u> 29% (Executed)
- Percent of change orders (dollar value) that are <u>scope</u> 71% (Executed)

## Most due to the following change orders

»Agreement Settlement/Time Impact	\$185M
»Hanford Viaduct Substructure	\$109M
»Third Party Utility Relocations	\$ 90M
»Subsidence and Loss of Ditch Excavation	\$ 61M



## CP2/3 Original -v- Revised Contract Value





#### **CONSTRUCTION PACKAGE 2/3**

## Significant Pending Change Orders/ Dispute Resolution to Complete Construction

#### » Hanford Viaduct Superstructure

• Finish superstructure of 6000-foot elevated guideway, configuration change due to Alternative Technical Concept accepted during original procurement

#### » BNSF Intrusion Protection Barrier

- Construct 15 miles of barrier
- » Purpose: Commercial issue related to how the contractor interpreted the RFP requirements from draft railroad agreement at the time of proposals



#### **CONSTRUCTION PACKAGE 2/3**

## Significant Pending Change Orders/ Dispute Resolution to Complete Construction

#### » Deer Creek Viaduct

- Contractor redesigned to 3000-foot viaduct to minimize elevated guideway
- » Purpose: Commercial issue pending dispute resolution

#### » Cross Creek Viaduct

- Contractor redesigned to 2500-foot viaduct to minimize elevated guideway
- » Purpose: Commercial issue pending dispute resolution



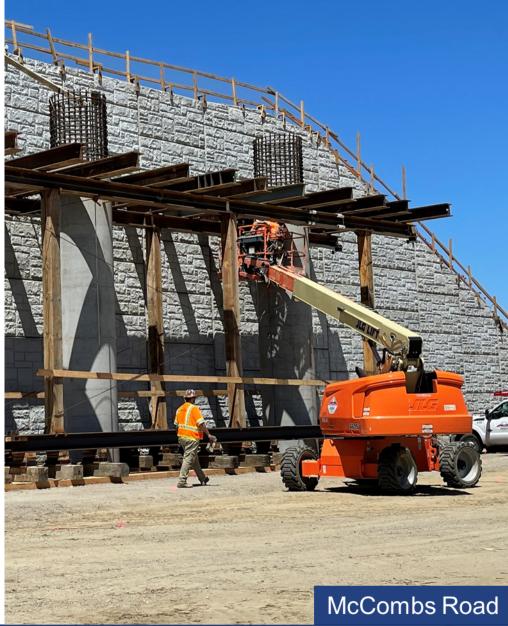




- Construction Package 4 (CP 4) is the third significant construction contract executed on the Initial Operating Section
- 22-mile stretch bounded by a point approximately one mile north of the Tulare/Kern County Line at the terminus of Construction Package 2-3 and Poplar Avenue to the south
- Will include construction of at-grade, retained fill and aerial sections of the high-speed rail alignment and the relocation of four miles of existing Burlington Northern Santa Fe (BNSF) tracks **Estimated Completion Date: April 2022**

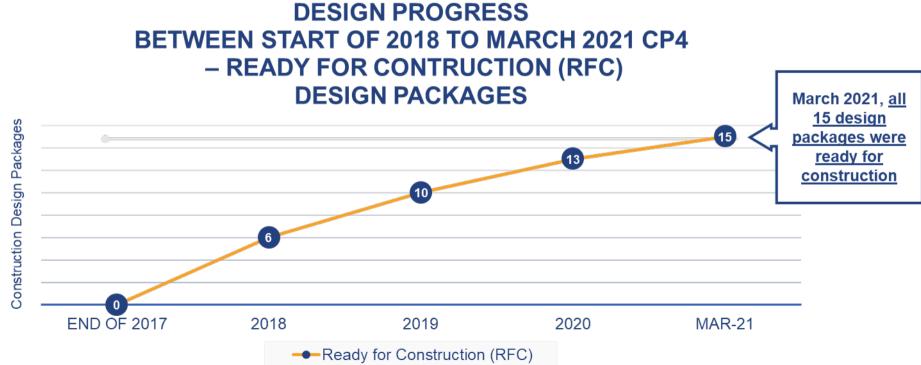


		CP 4
EA	Design Completed	100%
	Right-Of-Way Parcels Acquired	77.2%
	Utility Relocation	28.6%
2	Structures Complete/In Progress	90.9%
TTT	Miles of Guideway Complete/In Progress	100%
\$	Overall Contract	65.9%











	2018		2021	100% Designed
Design Packages Ready for Construction (of 15)	0	VS.	15	Complete
	-			6
	,070)			
				Garces Highway

#### **CONSTRUCTION PACKAGE 4**

## Change Orders

- »Total number of change orders 94 (executed through Feb 2021)
- Percent of change orders (dollar value) that are <u>time impact</u> 35% (Executed)
- Percent of change orders (dollar value) that are scope 65% (Executed)

## Most due to the following change orders

»Agreement Settlement/Time Impact	\$51M
»Intrusion Protection Barrier	\$51M
»Wildlife Crossings	\$17M



## **CP4 Original -v- Present Contract Value**





## **CONSTRUCTION PACKAGE 4**

## **Pending Change Orders to Complete Construction**

#### » SR 46 Construction

- Lengthen and widen BNSF bridge to accommodate future SR 46 widening to 4 lanes plus associated Wasco roadway realignments (this segment is not required to fulfill the ARRA grant agreement scope/schedule)
- » Purpose: Result of an agreement made with Kern County



CALIFORNIA HIGH-SPEED RAIL TODAY

## 5,500 + construction jobs created since construction began

- » 3,700 National Targeted Worker hiring (disadvantaged communities)
- 609 small businesses employed
  - 3 192 are Disabled Business Enterprises
  - 3 129 located in disadvantaged communities
  - » 67 Disabled Veteran Business Enterprises
- CA High-Speed Rail spurring the economy
  - » 60,000 job years created to date
  - \$11.4 billion total economic output through January 2021





**LOOKING AHEAD** 

## Over the next 12-15 months:

- »Appropriation of remaining Proposition 1A funds (2021 Budget Act)
- »Environmental clearance of first two segments into Los Angeles County
  - »Bakersfield to Palmdale
  - »Burbank to Los Angeles
- »Award Track and Systems contract, commence work in 2022
- »Complete negotiations with Federal Railroad Administration on grant schedule and FY 10 funding
- »Award contracts to advance design work on Merced and Bakersfield extensions
- »Procurement for trainsets 2022



CALIFORNIA HIGH-SPEED RAIL

# **Questions?**



## **CALIFORNIA HIGH-SPEED RAIL**



#### Headquarters

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