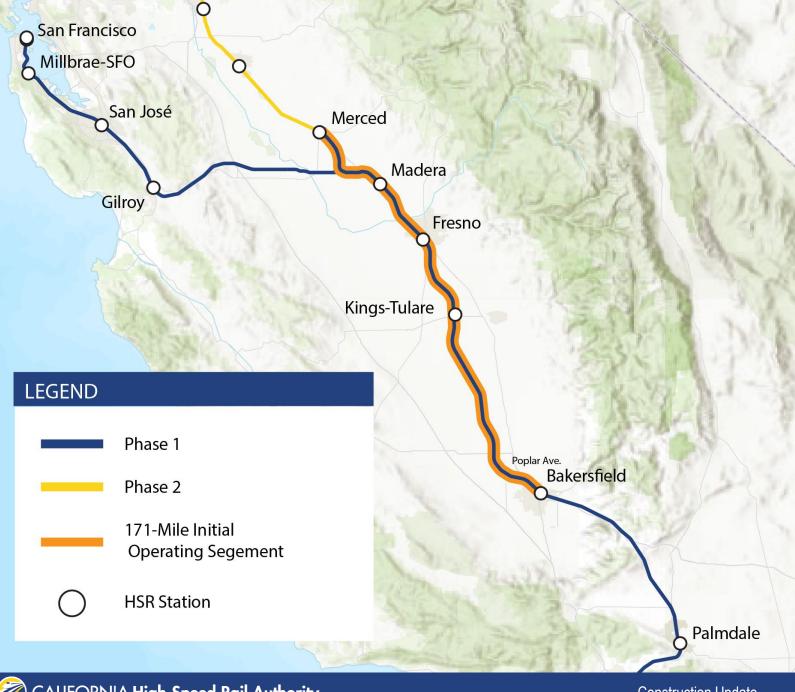


California High-Speed Rail: Construction Update

Brian Kelly

Chief Executive Officer



Central Valley Initial Operating Segment

- 171 Miles
- 100% environmentally cleared
- 119 miles currently under construction
- 52 miles starting advanced design (pre-construction work)
- **Design for Central Valley Stations**
- Track and Systems procurements in 2023
- Train procurement in 2024

Goal: Initial operations between 2030 to 2033

Central Valley UpdateWhere We Are & Where We Are Going

Achieving Construction Management in 2023

- Instituting a complete project definition
 - » Executing major change orders to capture full project scope.
 - Status Update: All major commercial issues have been resolved.*
- Completing right-of-way (ROW) acquisitions
 - » Improved ROW planning and management to exceed delivery forecasts.
 Status Update: 98% of parcels delivered to the Design-Builder. CP4 is 100% complete.
- Focused efforts on finalizing third-party approvals
 - » Increased executive engagement and Third-Party Task Force efforts to complete third-party agreements & design approvals.

Status Update: 66 out of 68 (97%) have been resolved through Third-Party Task Force. Emerging issues are being monitored, managed and reported.

- Updating design and construction activities
 - » Working with Design-Build Contractors to re-sequence work and mitigate schedule impacts.
 - Status Update: Finalized Revised Baseline Schedules(RBS) for CP1 and CP4 and continue towards establishing the RBS for CP2-3.

*Cross Creek Viaduct is the only major commercial issue the remains outstanding and is currently in arbitration.



Right-of-Way Status Update

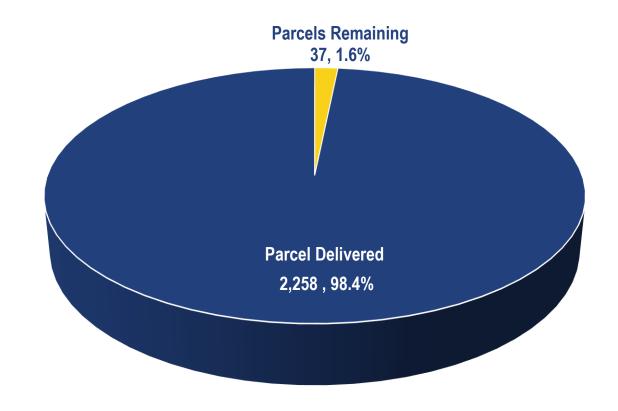


Central Valley Update Central Valley Right of Way

2018 to 2023:

- 877 Parcels Delivered
- 37 Parcels Remaining

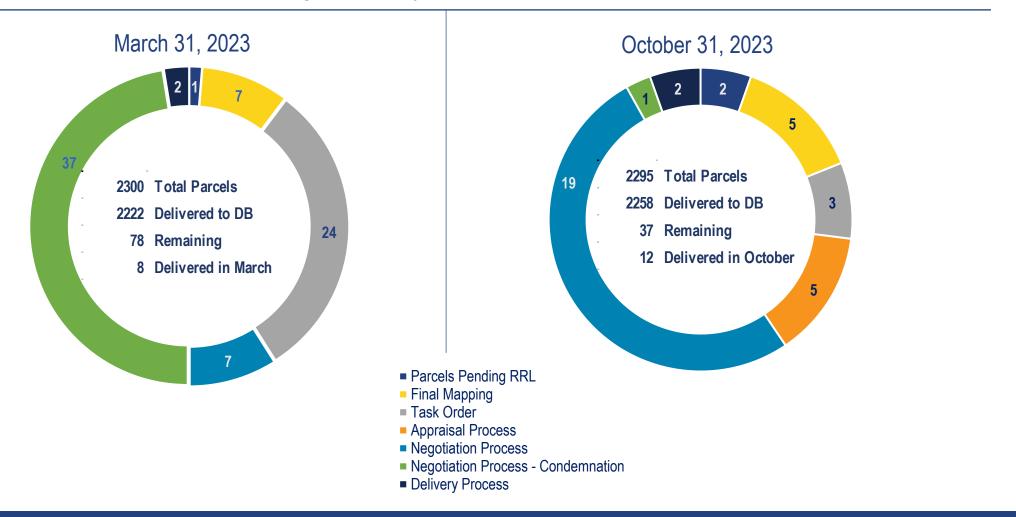
Parcels Required 2,295



PROGRAM UPDATE

Central Valley Right of Way

Right of Way Production Graphs



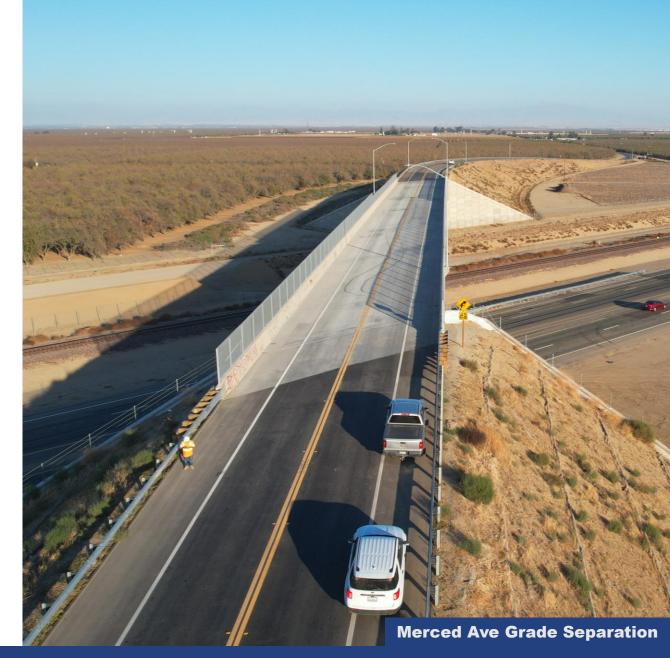


Construction Package 4



- Construction Package 4 (CP 4) is the third significant construction contract executed on the Initial Operating Section.
- 22.5-mile stretch bounded by a point approximately one mile north of the Tulare/Kern County Line at the terminus of Construction Package 2-3 and Poplar Avenue to the south.
- Will include construction of at-grade, retained fill and aerial sections of the high-speed rail alignment.
- Of the 22.5-mile segment, the last 400-foot section at North Kern Water Storage District (NKWSD) is the final issue needing resolution.





Construction Package 4

Remaining Risk

1. Only 400-feet of guideway remains in progress due to outstanding land conveyance issues related to Canal 9-22.

Risk Mitigation Underway

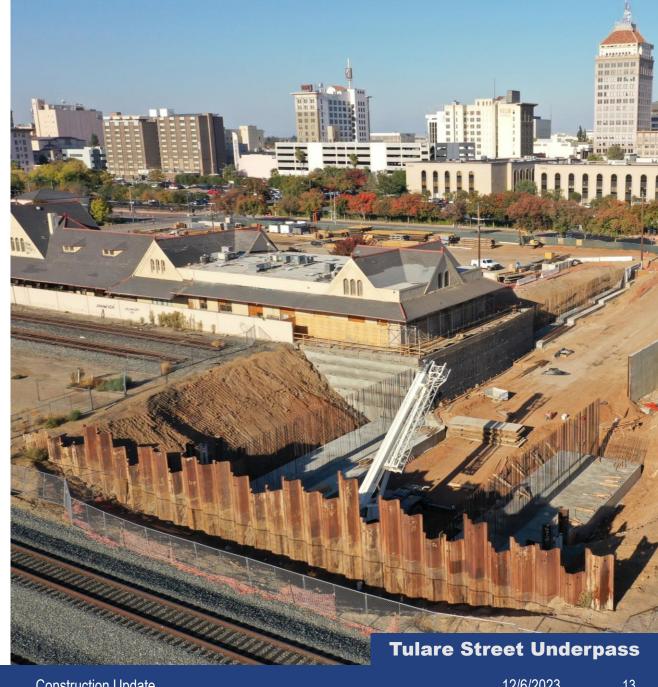
1. The Authority, including the CEO and Board Chair, is engaged with the North Kern Water Storage District (NKWSD) to resolve outstanding land-right issues and complete the 400-foot section of the guideway.



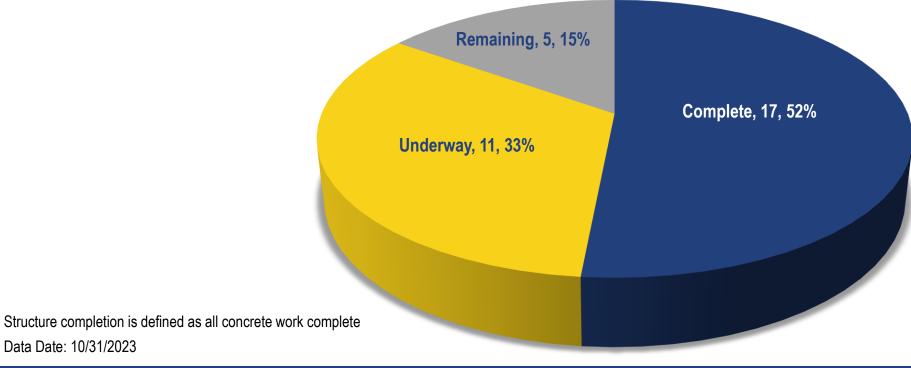


- Construction Package 1 (CP 1) is the first construction contract executed on the Initial Operating Section.
- Extends 32-miles between Avenue 19 in Madera County to East American Avenue in Fresno County
- Includes 19 grade separations, 3 viaducts (a major river crossing over the San Joaquin River) and 2 trenches.
- Substantial Completion in November 2026.

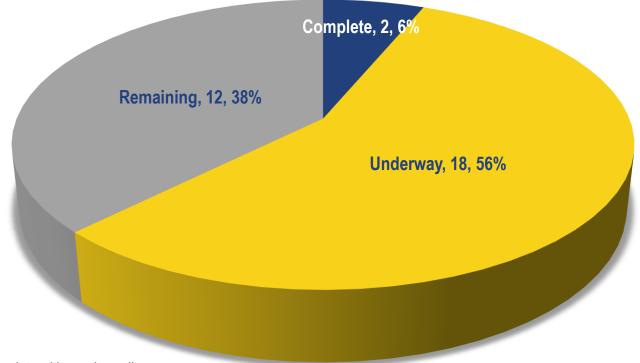
•		CP 1
EA A	Authority Approved Design Completed	100%
	Right-Of-Way Parcels Delivered to DB	98%
	Utility Relocation Complete/In-Progress	s 82%
2	Structures Complete/In Progress	85%
	Miles of Guideway Complete/In Progress	63%
\$	Overall Contract	70%



- Number of Structures in Progress
 - » Total Structures: 33
 - » A total of 2 structures (Central Avenue and Avenue 17) commenced construction since the March 2023 Construction Update.
 - » By end of 2023, 1 additional structure (Avenue 9) will be completed for a total of 18 structures completed.



- Miles of Guideway in Progress
 - » Guideway is the riding surface that will support and physically guide the high-speed train.
 - Total Guideway Miles: 32



Guideway completion is defined as earthworks complete with rough grading.

Construction Package 1

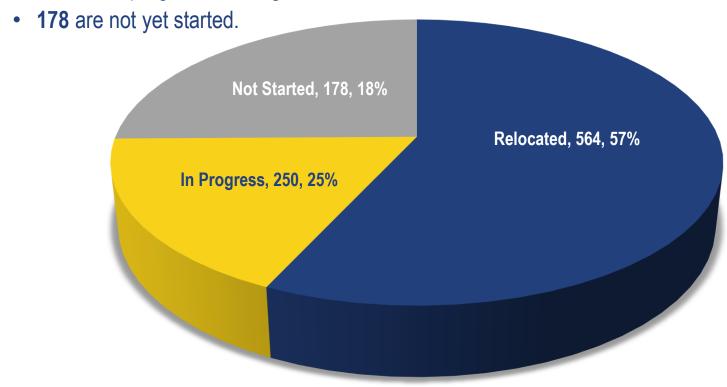
Primary Risks

- Delays to AT&T Relocation and subsequent Stanislaus Bridge Demolition.
- 2. Delays with Union Pacific Railroad (UPRR) submittal approvals (i.e., crossing applications /work plans/design packages).
- 3. Delays to start of Herndon Construction due to outstanding design approvals from UPRR and City of Fresno.

Risk Mitigations Underway

- 1. The Authority management is working with AT&T and UPRR on a mutually-acceptable telecom relocation plan; may consider descoping recommendation document to remove the Stanislaus Bridge Demolition from the current contract.
- 2. Continuous improvement of submittal quality and executive engagement with UPRR to enhance relationships, outline project priorities, and completion schedule.
- 3. Focused meetings with the Authority, TPZP, UPRR and the City of Fresno to facilitate comment resolution to secure design approval.
- 4. The Authority is conducting monthly partnering meeting with TPZP to identify and manage issues that present schedule risk.

- High-Level Utility Summary
 - » Total of 992 Utilities Required
 - **564** have been relocated.
 - 250 are in progress of being relocated.



Construction Package 1

Utility Relocation Summary by Utility Type

Utility Type	Status	Number	Percentage
Electric	Not Started	79	37%
	In Progress	18	8%
	Relocated	118	55%
	Total Electric Utilities	215	100%
Gas	Not Started	17	19%
	In Progress	30	33%
	Relocated	44	48%
	Total Gas Utilities	91	100%
Telecom	Not Started	33	8%
	In Progress	97	23%
	Relocated	285	69%
	Total Telecom Utilities	415	100%
Wet	Not Started	49	18%
	In Progress	105	39%
	Relocated	117	43%
	Total Wet Utilities	271	100%



Construction Package 2-3



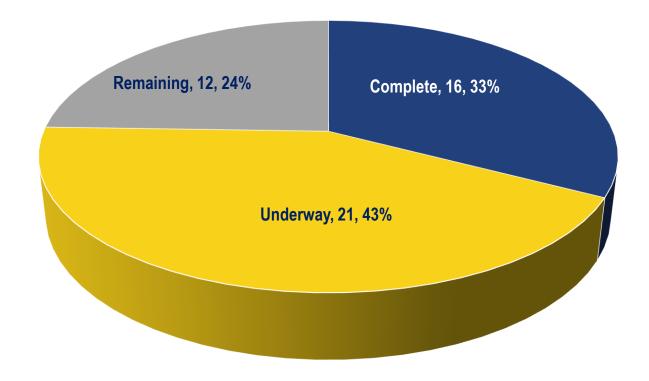
- Construction Package 2-3 is the second significant construction contract executed on the Initial Operating Section.
- Extends approximately 65 miles from the terminus of Construction Package 1 at East American Avenue in Fresno to one mile north of the Tulare-Kern County line.
- Includes approximately 26 grade separations in the counties of Fresno, Tulare and Kings, including viaducts, underpasses and overpasses.
- Substantial completion in 2026.

-		CP 2-3
	Authority Approved Design Completed	100%
	Right-Of-Way Parcels Delivered to DB	98%
Θ_{Θ}	Utility Relocation Complete/In-Progress	80%
	Structures Complete/In Progress	76%
	Miles of Guideway Complete/In Progress	75%
\$	Overall Contract	72%



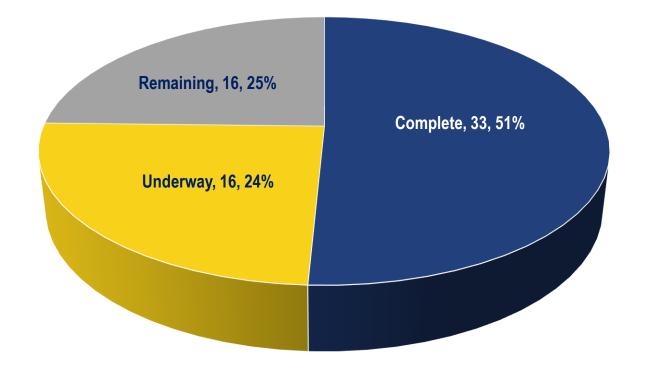
Construction Package 2-3

- Number of Structures in Progress
 - » Total Structures: 49
 - » By end of 2023, 2 additional structures (Cole Slough and Lakeland Bridge) will begin construction.



Construction Package 2-3

- Miles of Guideway in Progress
 - » Guideway is the riding surface that will support and physically guide the high-speed train.
 - Total Guideway Miles: 65



Construction Package 2-3

Primary Risks

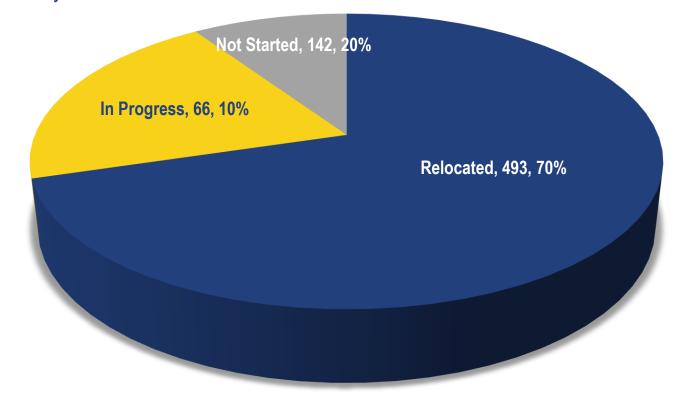
- 1. Potential delays with right-of-way (ROW) Acquisition and Land Conveyance for critical utility relocations (electric transmission and irrigation).
- 2. Delays with Third-Party design reviews/approvals, negotiation of work windows (irrigation season, transmission black-out periods, railway moratoriums), and negotiation of maintenance agreements.
- 3. Delays with Nebraska/CP Monmouth construction and interface with Vie-del impact project critical path.
- 4. Delays in obtaining an agreement from DFJV on the Revised Baseline Schedule.

Risk Mitigations Underway

- 1. Working to finalize ROW for utility relocations.
 - Status Update: Actively pursuing the remaining acquisitions impacting utility relocations. 98% of parcels have been delivered to the Design-Builder.
- 2. Established Third-Party Task Force for more focused effort to negotiate resolutions.
- 3. Working closely with Vie-del Winery, BNSF, and County of Fresno to identify and resolve any long lead items that could impact construction.
- 4. Proactively collaborating with DFJV to come to an agreement on the Revised Baseline Schedule.
- 5. The Authority is conducting monthly partnering meetings with DFJV to resolve issues and hold schedule.

Construction Package 2-3

- High-Level Utility Summary
 - Total of 701 utilities required
 - 493 have been relocated.
 - 66 are in progress of being relocated.
 - 142 are not yet started.



Construction Package 2-3

Utility Relocation Summary by Utility Type

Utility	Status	Number	Percentage
Electric	Not Started	102	27%
	In Progress	30	8%
	Relocated	252	65%
	Total Electric Utilities	384	100%
Gas	Not Started	10	37%
	In Progress	0	0%
	Relocated	17	63%
	Total Gas Utilities	27	100%
Telecom	Not Started	3	1%
	In Progress	27	12%
	Relocated	203	87%
	Total Telecom Utilities	233	100%
Wet	Not Started	27	47%
	In Progress	9	16%
	Relocated	21	37%
	Total Wet Utilities	57	100%



Strategic Initiatives



Initiatives

- CP 1 Executive Partnering Meetings initiated to advance the resolution of critical items.
- CP 2-3 Executive Partnering Meetings initiated to advance the resolution of critical items.
- Reorganized third-parties under the leadership of the Director of Real Property and increased resources to advance third-party utility relocation efforts.
- Implemented paradigm shift in construction quality control and inspection.



Enhancing Construction Quality



Quality Program Paradigm Shift

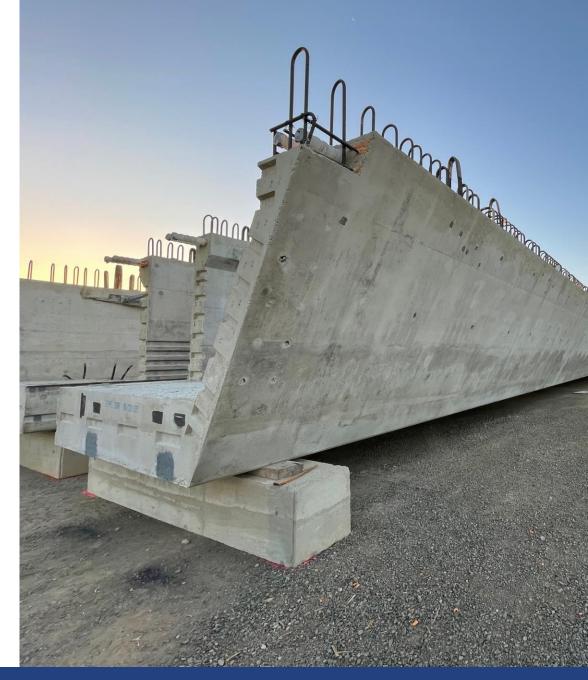
- Following an independent review of the quality assurance and quality control processes, the CEO and COO implemented a paradigm shift for increased owner inspection and supervision.
 - » The Authority approved, implemented and rolled out the quality program paradigm shift.
- Paradigm Shift
 - » Implemented changes that positively impact the quality of the program "with an eye to the future".
 - » Ensured objective/independent evidence is documented and organized.
 - » Conducted training of staff and construction management team to expand quality control oversight of Contractor work.
 - Work with Contractor to identify any constructability issues and collaborate on path forward to advance work and maintain high construction quality.

Construction Quality

- New organizational structure.
 - » Established clear roles and responsibilities to establish a more cohesive Authority/Contractor construction team.
- New construction quality model.
 - » Enhanced owner inspection and supervision.
- Proper approval and documentation of as-built work by the Engineer-of-Record.
 - » Authority inspectors prepare a Daily Inspection Report with a coding structure that is linked to the Technical Criteria Requirements.
- Preventing issues from compounding.
 - » Proactive approach to avoid needing to repair or replace nonconforming work.

Field Success Story

- CP 2-3 Tub Girders
 - The Authority rescinded approval of concrete mix design due to quality concerns.
 - » PCM hired dedicated source inspector.
 - » Worked collaboratively with the DFJV to update the mix design and placement plan.
 - » Paradigm shift in quality expedited the resolution of this issue and supports better products moving forward.





Milestone Achievements



Central Valley Update Milestone Achievements

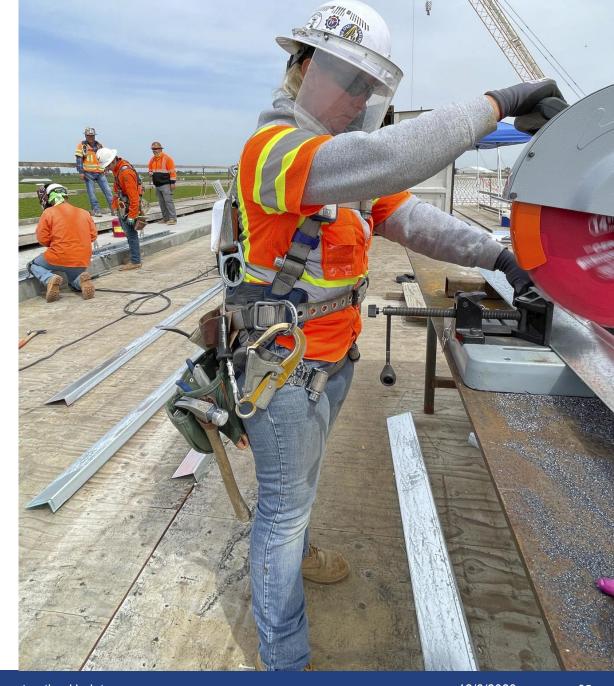
- Advanced Construction in 2023
 - Completed or opened to traffic a total of **10 Structures** in the Central Valley.
 - » Relocated a total of **202 Utilities** for Construction Packages 1-4.
 - » Advanced construction activity by 100% more in 2023 compared to 2021.*

Davis Avenue Overcrossing Construction Update

^{*}Comparison is based on expenditures reported in 2021 versus 2023.

Central Valley Update Milestone Achievements

- Advanced Construction in 2023
 - » Achieved a new weekly record of 1,612 construction workers for CP 1-4.
 - » Maintained an excellent safety record, with an Accident Severity Rate of 1.3 versus the California civil construction average rate of 2.8.

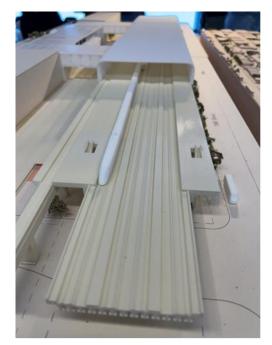


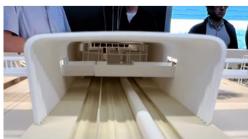
Central Valley Station Design Update



Station Design Update

- Station design contract executed in March 2023 and awarded to Foster & Partners & Arup Joint Venture.
- Preliminary design has commenced for the four Central Valley stations.
- Concept designs were submitted in November 2023 and the Board of Director is expected to be briefed in February 2024.
- Schematic design submission expected in late summer 2024.
- Coordination and outreach with local stakeholders is ongoing.
- Fresno Historic Depot seismic retrofit design has commenced, with an expected completion date of December 2024.













Environmental Updates



Environmental Updates

- Prepared environmental agency approvals for advancing Central Valley construction.
- Completed the Merced Station Relocation Environmental Reexamination.
- Contract for Environmental and Preliminary Engineering Services for the Central Valley Heavy Maintenance Facility was executed in November 2023 and awarded to STV Incorporated.
- Distributed the Palmdale to Burbank Administrative Final Environmental Impact Report/Environmental Impact Statement (EIR/EIS) for Cooperating Agency Review, with expected completion of Final EIR/EIS in early 2024
- Developed Supplemental Alternatives Analysis (SAA) for the Los Angeles to Anaheim Project Section.

Questions?

