# CALIFORNIA HIGH-SPEED RAIL AUTHORITY BOARD MEETING

TRANSCRIPT OF PROCEEDINGS

DEPARTMENT OF FOOD AND AGRICULTURE AUDITORIUM

1220 N. STREET

SACRAMENTO, CA 95814

HYBRID VIA IN-PERSON AND REMOTE

THURSDAY, AUGUST 28, 2025 9:30 A.M.

Reported by:

Martha Nelson

#### APPEARANCES

#### BOARD MEMBERS

Tom Richards, Chair

Nancy Miller, Vice Chair

Lynn Schenk

Ernie Camacho

Henry Perea

Anthony Williams

Emily Cohen

Martha Escutia

#### STAFF

Ian Choudri, Chief Executive Officer

Alice Rodriguez, Board Secretary

Jamey Matalka, Chief Financial Officer

Emily Morrison, Chief of Contract Administration

Basem Muallem, Statewide Regional Director

Tom Fellenz, Acting Chief Counsel

Thierry Prate, Financial Advisor

### PUBLIC COMMENT

Frank Quintero, Deputy City Manager, City of Merced

Dalia Costa, Merced County

David Schwegel, Vang Incorporated Consulting Engineers

<u>APPEARANCES</u>
PUBLIC COMMENT (cont'd)
Curtis Thomas
Stacie Guzman, Merced County Association of Governments

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9:31 a.m.  THURSDAY, AUGUST 28, 2025  CHAIR RICHARDS: We can start by calling the meeting to order, and I ask the Secretary to call the roll.  SECRETARY RODRIGUEZ: Director Schenk?  DIRECTOR SCHENK: Here.  SECRETARY RODRIGUEZ: Chair Richards?  CHAIR RICHARDS: Here.  SECRETARY RODRIGUEZ: Director Camacho?  DIRECTOR CAMACHO: Here.  SECRETARY RODRIGUEZ: Vice Chair Miller?  VICE CHAIR MILLER: Here.  SECRETARY RODRIGUEZ: Director Perea?  DIRECTOR PEREA: Here.  SECRETARY RODRIGUEZ: Director Escutia?  DIRECTOR ESCUTIA: Here.  SECRETARY RODRIGUEZ: Director Williams?  DIRECTOR WILLIAMS: Here.		
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DIRECTOR COHEN: Here.	21	DIRECTOR COHEN: Here.
22 SECRETARY RODRIGUEZ: Great.	22	SECRETARY RODRIGUEZ: Great.
23 Assemblymember Carrillo?	23	Assemblymember Carrillo?
24 Senator Gonzalez?	24	Senator Gonzalez?
Mr. Chairperson, we have a quorum.	25	Mr. Chairperson, we have a quorum.

CHAIR RICHARDS: Thank you.

And ladies and gentlemen, you probably noted that she did -- that our Secretary did not call the name Jim Ghielmetti, who, as you know, has been a member of this Board for quite a number of years. Jim decided to retire, which we tried to talk him out of, but it got nowhere. He was a terrific asset to this Board, both in front of the -- behind the mic, and with the work he did on behalf of the Board and this project behind the scenes. And we wish him well, and all I can tell you is that we will miss him a lot.

The value that he brought to the Board with his lifelong career in construction was pretty irreplaceable.

But at any rate, he said he would not be watching or listening to this today, but I hope that he is. So at any rate, and I hope he thinks he made a mistake and he'll come back. I don't think that's going to happen.

Anyway, so far as that, we'll move on to our Pledge of Allegiance.

And Ernie, could you lead us today?

(The Pledge of Allegiance is recited.)

CHAIR RICHARDS: This morning we're going to make a change in the order of the agenda, but we're going to start with public comment. After that, we've got a reasonably -- I believe should be a reasonably short closed

session. We'll go to the closed session, and after that, come back with the agenda items.

So if -- Ms. Secretary, can you let the people know how they can address us?

SECRETARY RODRIGUEZ: Thank you, Mr. Chairman.

Good morning, everyone. Before we begin public comment, I would like to go over some important information. For members of the public who have joined us in person in which to provide public comment, you will be called in the order we received your card. If you are joining the meeting via Zoom and wish to provide public comment, please use the raise your hand feature located at the bottom of your screen. Speakers will be called on in the order their hands are raised.

Once you are in the queue and your name is called, please click the prompt on your screen to allow your microphone to be unmuted. If you are joining by phone, we will call on you by the last four digits of your phone number.

Each speaker will be given two minutes to speak.

I will remind you when you have 15 seconds remaining. When it is your turn to speak, please slowly and clearly say your first and last name and if applicable, state the organization you are representing.

Our first in-person speaker is Frank Quintero,

followed by Dalia Costa.

MR. QUINTERO: Good morning, Chair. Good morning, Authority members. Thank you for the opportunity to address you, the Board members. I'm Frank Quintero, Deputy City Manager for the City of Merced, and I've been working on a high-speed rail project since 2005.

I'm not here to discuss the high-speed rail supplemental project update in and of itself, but I'm here to speak about something more important: partnership. A partnership is where two or more people, organizations, entities, et cetera work together for a common goal.

Merced has always considered high-speed rail a partner.

However we felt blindsided on Friday, August 22nd when the project update was released, suggesting Merced be re-sequenced. As a partner, Merced felt abandoned. No communication or courtesy heads-up was provided by high-speed rail that the report was coming.

As a partner, Merced has been there when needed by high-speed rail to provide letters of support, to testify on behalf of high-speed rail, to speak about the benefits of the high-speed rail project. Furthermore, we are the partner that have stood by your side, not suing the High-Speed Rail Authority.

We are grateful for the optimism high-speed rail has brought to the community, but that brilliance is now

tarnished. We hope that a crystal clear line of communication is re-established between the High-Speed Rail Authority and the City of Merced. We hope to rekindle the partnership with the Authority rather than feel like we don't belong and been abandoned.

We look forward to hearing from you soon, partner. Thank you for your time and attention.

CHAIR RICHARDS: Thank you, Mr. Quintero, and your comments are well-taken and you were heard loud and clear. Thank you.

SECRETARY RODRIGUEZ: Next up, Dalia Costa, followed by David Schwegel.

CHAIR RICHARDS: Good morning.

MS. COSTA: Good morning. My name is Dalia Costa here today on behalf of Merced County. We have long supported the project and recognize the significant benefits that the high-speed rail project brings to the Central Valley.

Merced County, as a gateway to Yosemite and home to UC Merced, is uniquely positioned to play a pivotal role in this project. Our community has grown innovative and eager to be better connected, not only to the Bay Area, but to other parts of California as well. The Merced Extension has the potential to create jobs, expand housing and business opportunities, and improve access for students,

leaders, and families.

However, we are disappointed to learn that Merced County has not been consistently included in the discussions that impact our community. Multiple attempts have been made to communicate and collaborate with the High-Speed Rail Authority team, but it seems that our requests have fallen on deaf ears. And now, to learn in the newspaper, not directly from anyone at the Authority, that Merced may be removed as an initial operating stop is disappointing. We remain hopeful that Merced County be actively included in all further discussions about high-speed rail projects affecting Merced County and request that you have more consistent, transparent conversations with our team.

Thank you.

CHAIR RICHARDS: Thank you for being here, and we take your comments seriously also and I think you'll see the change.

SECRETARY RODRIGUEZ: Next up, David Schwegel.

MR. SCHWEGEL: Good morning, HSR Board. David
Schwegel with Vang Incorporated Consulting Engineers, also
known as VICE. And I start with a quote. This is our
term. This is our system. Previous generations have given
you the transportation systems that you enjoy. It's your
turn to give to our generation. We'll pay for it. Just

get it up and running. Because this defines how we're going to access our employment and vacation destinations.

Those were the words spoken by David Kennedy and Ryan Heller of UC Merced High-Speed Rail Alliance I Will Ride at the April 2012 Board meeting, and as the Gen X-er I say this, Gen Y, this is for you, hopefully my Gen X will get to ride it too.

Let's talk Merced to Sacramento and Stockton to San Jose. You have heard some concerns regarding Merced feeling like they're being left out of the IOS. Those concerns are well taken. I personally, with VICE, worked on the regional consulting on Merced to Sacramento and Stockton to San Jose.

Two solutions. Because Brightline has said they do not want to build Merced to Sacramento, solution one is to rewrite Prop 1A with Sacramento in the IOS, which I think is an excellent idea. The trouble is that would require putting it back to the people for a vote.

Number two is to have ACE Altamont Corridor

Express get into the true high-speed rail business and

provide true high-speed rail service on both of those

corridors, and I was talking to Congressman Jeff Denham's

office and he thinks that it is an excellent idea. We just

need to encourage ACE to follow suit.

And Vang Incorporated Consulting Engineers would

1 be delighted to serve as the regional consultant on both of 2 those project sections. We did the work on Merced to 3 Sacramento previously. We gave more value to the taxpayers 4 of California than any other project section, and our 5 predecessor spent seven and a half times as much as we did. They got the routes wrong. We got the routes right. 6 7 Thank you. 8 CHAIR RICHARDS: Thank you, Mr. Schwegel. 9 SECRETARY RODRIGUEZ: Okay, Mr. Chair. We will 10 now move to the Zoom participants. 11 If you are joining the meeting via Zoom and wish 12 to provide public comment, please use the raise your hand 13 feature located at the bottom of your screen. Speakers 14 will be called on in the order their hands are raised. 15 Once you're in the queue and your name is called, please click the prompt on your screen to allow your microphone to 16 17 be unmuted. 18 Each speaker will be given two minutes to speak. I will remind you when you have 15 seconds remaining. 19 20 When it is your turn to speak, please slowly and 21 clearly say your first and last name and if applicable 22 state the organization you are representing. 23 Mr. Chairman, our first speaker is Curt Thomas. 24 CHAIR RICHARDS: Good morning, Mr. Thomas. 25 MR. THOMAS: Good morning. My name is Curtis

Thomas. I'm calling in and out of Merced. I'm speaking as a resident of Merced today.

I wanted to speak to the proposed changes in the special update. On top of just, you know, the disappointment of potentially having the station stalled out, I was reviewing how that would leave the Initial Valley Operating Segment for the optimistic estimate of eight years that it's going to take to tunnel through Pacheco Pass. That's going to result in a Bakersfield to Fresno high-speed rail section with optional stops at the Hanford parking lot and the Madera bus stop. The initial Valley IOS, when passengers get on it, is going to be a literal high-speed train to nowhere if this change happens. This project has had enough terrible media around it. I think that it really doesn't need more.

I think that including the Merced station is an easy PR win for this project and, you know, if you've got places where people can go, meaningful places that people can ride to, then it's only going to pick up PR steam from there, but if half the stops are bus stops in the middle of nowhere, that's going to look real bad, and I don't think that's going to do a good job of attracting private investment the way that we need to.

Thank you.

CHAIR RICHARDS: Thank you.

1 SECRETARY RODRIGUEZ: Mr. Chairman, we have no 2 other attendees that would like to provide public comment. 3 CHAIR RICHARDS: Okay. Thank you. 4 With that, ladies and gentlemen, we're going to 5 move into closed session. And I don't think this should take more than 15 or 20 minutes, and we'll be back shortly 6 7 and then we'll get into the agenda. (The Board convened closed session from 9:43 a.m. 8 9 until 10:12 a.m.) 10 CHAIR RICHARDS: Ladies and gentlemen, we're back 11 from closed session. 12 Before we report out to you the closed session, 13 we have, I believe, one other comment from the public, and 14 we missed that at the end of the comment period. 15 So go ahead, Secretary. 16 SECRETARY RODRIGUEZ: Thank you, Chair Richards. 17 Yes. My apologies. We did miss one from earlier. 18 19 It's Stacie Guzman. Go ahead and unmute your --20 CHAIR RICHARDS: Good morning, Ms. Guzman. 21 MS. GUZMAN: Good morning, everybody, and thank 22 you for taking my comment. My name is Stacie Guzman. 23 the Executive Director of the Merced County Association of 24 Governments. 25 I wanted to just take a moment to express my

disappointment in the option included in the supplemental update report that suggests the removal of Merced from the initial operating segment. I know many of you in the room know that Merced's been a longstanding partner for the high-speed rail project in the San Joaquin Valley, and the Authority has had a long history of supporting the inclusion of Merced in the project because of the expanded access to passenger rail that will be provided as a true mode choice for Valley residents and Californians with the connection of ACE and the Amtrak San Joaquin at one single location. A really unique opportunity for the system.

What is talked about less is also the unique component of the Merced station that will provide a connection for visitors to Yosemite National Park via the Yosemite Area Regional Transportation System that provides public transit to Yosemite year-round for Merced, and of course the station here in Merced will connect Californians to the UC campus just outside our city or now in our city limits. We're working on a regional multimodal access plan that's focused on providing express transit between the station and the university to identify our bike and pedestrian improvements to the station area. It really is the future of Merced that we are building around. It's a future that we're planning for and we want for the Merced region.

So I just really encourage you to continue to work with the Merced community to find a path forward for the preservation of our station, and to remember the commitment that we made to deliver high-speed rail from Merced to Bakersfield first.

So thank you again for taking my comments and for your time this morning. Thank you very much.

CHAIR RICHARDS: Thank you very much, Ms. Guzman.

SECRETARY RODRIGUEZ: That really concludes our public comment. Thank you.

CHAIR RICHARDS: Ladies and gentlemen, before we start the agenda items, reporting back from the closed session, this morning there was one action taken.

As a short background, when a new CEO comes on Board with the high-speed rail, the law provides that for each of the first two years of service subject to the successful completion of predetermined performance criteria that the CEO can be granted a bonus of \$25,000. In the discussion today in closed session, our CEO is being granted the first \$25,000 payment. The vote was one abstention, and the ballots were all in favor of the payment of the bonus. That bonus becomes effective on September the 16th, which would be the anniversary date of Mr. Choudri's first year.

So with that, there was no other actions taken,

1	and moving into our agenda for today, item number one is
2	the approval of the July 10th Board meeting minutes.
3	Do we have a motion and a second?
4	UNIDENTIFIED SPEAKER: Second.
5	CHAIR RICHARDS: Call the roll, please.
6	SECRETARY RODRIGUEZ: Director Schenk?
7	DIRECTOR SCHENK: Yes.
8	SECRETARY RODRIGUEZ: Chair Richards?
9	CHAIR RICHARDS: Yes.
10	SECRETARY RODRIGUEZ: Director Camacho?
11	DIRECTOR CAMACHO: Yes.
12	SECRETARY RODRIGUEZ: Vice Chair Miller?
13	VICE CHAIR MILLER: Yes.
14	SECRETARY RODRIGUEZ: Director Perea?
15	Director Escutia?
16	Director Williams?
17	DIRECTOR WILLIAMS: Aye.
18	SECRETARY RODRIGUEZ: Director Cohen?
19	DIRECTOR COHEN: Yes.
20	SECRETARY RODRIGUEZ: Mr. Chairman, the motion
21	carries.
22	CHAIR RICHARDS: Thank you, colleagues. Item
23	number two is the budget update and approval of the budget.
24	Jamey Matalka, our CFO.
25	Good morning, Jamey.

CHIEF FINANCIAL OFFICER MATALKA: Good morning, 1 2 Chairman Richards, Vice Chair Miller, and directors of the 3 Today I'll be covering item number two. Board. 4 If we can pull up the slides. 5 All right. Today I'll be presenting on the 6 budget. 7 Next slide, please. Our agenda for today, I'll be covering why I'm 8 9 here today, project updates, and the next steps. 10 For the why, there are two pertinent Board 11 policies that drive, that govern this item. Board policy 12 H.S.R. 241135, which directs the Authority to update 13 capital cost estimates in conjunction with its annual plans 14 or when key design milestones are reached. And number two, 15 Board policy H.S.R. 11001, which directs Board acceptance 16 of the program baseline and budget and the annual fiscal 17 year budgets. For the update section, I'll start with table 18 19 setting from where we started from and then move into 20 updates on both cost estimates and funding since then, and 21 closing out with next steps. 22 Next slide, please. 23 Oh. Go back, please. Go back. Slide two. 24 Okay. Next slide. 25 Our starting point provides a snapshot of the

funding and budget picture at the time the Board last approved our expenditure authorization, which was January of 2024. The Authority's total identified funding from all sources was \$28.7 billion, and the January expenditure authorization was set at \$26 billion, leaving the Authority with \$2.6 billion in uncommitted program funding and scope elements not yet included in the program baseline, such as the Merced Civil and Track and Systems portion of the work, three of our stations, and the Bakersfield downtown segment.

Next slide, please.

While we had an expenditure authorization of \$26 billion, the capital cost estimate for our early operating segment, which does include Merced, Fresno, and Bakersfield, and other program commitments was \$35.3 billion. The gap between those two was planned to be closed in large part by the Authority's federal grant strategy, which targeted \$8 billion in funding opportunities. The Authority was successful to a point with grant awards, but ultimately did not get awarded the \$8 billion target. Instead it was \$3.3 billion.

Next slide, please.

Moving to the second part of our agenda, the updates. In the summer of 2024, a new CEO was announced, and CEO Choudri subsequently took over the helm in the fall

of 2024. Right away, our new CEO directed a holistic reassessment of the entire program, including reassessing cost and risk estimates, procurement strategies, scope of what was being built, suitability of the design criteria, and more, including organizational structure and culture.

As outlined in our March 2025 PER, we highlighted several areas of focus that could result in programmatic savings, such as aligning operational speed with design speed, reducing clearance above trackways and trackway widths, sequencing of work, updating estimating methodologies to incorporate true bottoms-up approach, and sequencing of what was being built. Initial results were released in May, but with a few additional months of diligent work, even using our float for the weekends, we identified design improvements and sequencing changes, leading to significant cost savings, which offset identified cost increases that were coming from advanced designs.

Okay. Next slide.

In this slide, we summarize key elements of cost component categories to provide a cross-walk from where the program was heading prior to the reassessment, a total capital cost estimate that would have peaked at 51 billion, to an optimized total cost estimate of 36.75 billion that sets a plan for building faster and laying track sooner.

Additional details are outlined in our 2025 project update report that was released last week.

Next slide.

Okay. Updates on our funding. For Prop 1A, we secured the 4.2 billion, which was the last remaining appropriation to get back in 2022. On the federal fund side, we do have challenges currently occurring with our federal partners, but we do retain that the 4 billion of federal grant funding that was committed under contract -- and we're in litigation, so we've included those in our cost estimates and our funding forecasts.

On the cap-and-trade side, we wanted to provide a table to show a couple key points of what is going on with that fund since the auction-based system started. One is that it has been volatile, but two, the trend line has increased ever since the start of it, starting at \$500, moving to \$750, all the way up to \$1 billion dollars. So it has been stood resilient even with legal challenges during various times throughout its life. Now the Governor's 2025-2026 budget proposal includes extending the Cap-and-Trade program and renaming it the Cap-and-Invest program through 2045 with at least \$1 billion in annual funding for the Authority. Now, this would provide at least \$15 billion additional funding for our program. And we'll learn more about that as the legislature comes back

1 into session this month. 2 DIRECTOR WILLIAMS: Mr. Chairman, can I ask a 3 question about this slide? Obviously there's been a lot of 4 press about the federal challenges. Maybe this is also a 5 question for Mr. Fellenz, but I know, I mean, it's also 6 been widely publicized that we are in litigation with the 7 federal government over this issue. 8 When you said we are assuming retaining the 4 9 billion, am I correct that we can't -- because of the 10 litigation, while we can't spend that \$4 billion, they also 11 can't take it away? Is that correct? 12 CHIEF FINANCIAL OFFICER MATALKA: Correct. We 13 reached agreement on that. Now we can't get reimbursed for 14 those federal funds during this time --15 DIRECTOR WILLIAMS: Right.

CHIEF FINANCIAL OFFICER MATALKA: -- but, remember, we do have a sizable state match to that funds, so we are able to continue strategic portions of work up to the availability of our funds under what we would call a tapered match approach.

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DIRECTOR WILLIAMS: Got it. So the public perception that money has been taken away is not accurate. It has not yet been taken away from us. Is that correct?

CHIEF FINANCIAL OFFICER MATALKA: That's correct.

DIRECTOR WILLIAMS: And you mentioned that we

1 have state funds for some of the projects that were funded 2 by these federal dollars. Is it -- my understanding is 3 that we have some sufficient state funding so that we can 4 continue to move forward with that work while this 5 litigation is pending? So in essence, we are --CHIEF FINANCIAL OFFICER MATALKA: We're staying 6 7 on track. 8 DIRECTOR WILLIAMS: -- on status quo, on track. 9 CHIEF FINANCIAL OFFICER MATALKA: Yes. DIRECTOR WILLIAMS: Okay. 10 Thank you. CHIEF FINANCIAL OFFICER MATALKA: Yeah. 11 And just 12 to add to that, we did, you know, when the ARRA grant was 13 around, we did a tapered match approach, so this isn't new 14 to us. 15 Okay. Finalizing on this slide, you know, this 16 new program, once adopted, we believe will create a 17 financeable revenue stream that could also attract private 18 sector participation, a goal for the Authority since 19 inception. 20 Oh, sorry. I see a hand. 21 CHAIR RICHARDS: Oh, I'm sorry. Emily, go ahead. 22 DIRECTOR COHEN: Thanks. 23 I don't want to take you off of the presentation, 24 but just going back to the assumption of the retention of 25 the 4 billion, what risks are there in that if we're not

successful in the litigation? And I assume we will be and should be, but what are the risks of just assuming that we keep that money?

CHIEF EXECUTIVE OFFICER CHOUDRI: So if we make that assumption that we don't have the 4.1 billion, we need to reprogram our projects. We need to just look at how do we now with that gap build the program, and then look for appropriations from the state through capital investors for some other way to continue to build.

We have made some simulations to that effect, and I think the program could continue if the legislative action that is currently in the session, 1 billion a year for 2045, that gives the program strong positioning to actually design and build the commitment we made, which is the Merced to Bakersfield.

CHIEF FINANCIAL OFFICER MATALKA: And I would just add that we've been through this before. This is exactly the playbook we played last time when this occurred.

DIRECTOR COHEN: Okay. Thank you.

Director Schenk also has her hand up.

CHAIR RICHARDS: Say again?

DIRECTOR SCHENK: Thank you. Yeah. I just want to build on what Anthony was saying.

There's a very strong feeling out there, a

misconception, that our program is over. And that is something that we really need to vigorously combat, because as Jamey is pointing out, we're on track, we're moving ahead, we have great confidence that we will get the 4 billion, but with or without it, we are still now moving ahead, continuing to build, and somehow at least down here in the south, that is not the impression.

CHAIR RICHARDS: Thank you, Lynn.

CHIEF FINANCIAL OFFICER MATALKA: Okay.

Next slide, please.

Okay. Improving the program baseline and budget today means that the project will continue to progress without delay with activity focused on the delivery of scheduled critical path items and other commitments, such as completing the last remaining Phase I Environmental Projects segment of LA to Anaheim, supporting our bookend projects, completing our 119-mile civil works, and moving into the track-laying phase.

As with historic practice, the budget will be continuously monitored with status reports provided monthly to the Board.

Next slide, please.

In order to keep the project going without delay, we have outlined our funding plan, given the timing of the federal funds that are in question, and the proposed plan

until those impacted funds are resolved.

I do want to mention currently that we have \$3.1 billion in contractual commitments, and our cash balances are a healthy \$4 billion. However, as the program expands we will have to monitor our cash flow closely, control new commitments through our principled process of issuing notices to proceed to ensure capital expenditures do not exceed available cash, and potential front load activities, the taper match approach, as we had just discussed.

Next slide, please.

The next three slides provide additional detail for the updated program baseline budget and fund source.

On this slide, we show a Merced-Fresno- Bakersfield program would be 36.75 billion, and how that would be funded, with an uncommitted program funding balance of 6.28 million when we're including the Governor's May revised proposal.

Next slide.

In the fiscal year, our capital outlay budget plan by fund source for 25-26 is spending \$2.6 billion.

Next slide.

And our administrative and capital outlay support budget will be \$117 million, with 514 authorized positions.

Next slide.

In accordance with the existing Board policies, we brought this action item to the Board to accept the 2025

program baseline and budget. Further, we recommend the Board accept the fiscal year 25-26 capital budget of 2.6 billion and the fiscal year 25-26 administrative and capital support budget of 117 million to continue the work of connecting Merced-Fresno and Bakersfield.

This ends my presentation today. I'm happy to answer any questions.

CHAIR RICHARDS: Thank you, Jamey.

Any questions or comments?

Yes, Director Escutia.

DIRECTOR ESCUTIA: Thank you.

Jamey, let me go to page 4 of the document that you added here under agenda item number 2, and that's just to get a sense of the prior actions with regard to this business plan. According to prior Board action, on June the 26th of 2024, this Board adopted an expenditure authorization of \$26 billion. And so now, you're asking the Board to adopt an expenditure authorization of about \$36 billion.

CHIEF FINANCIAL OFFICER MATALKA: Yes.

DIRECTOR ESCUTIA: So why the increase? Can you explain that \$10 billion increase? Yes. That is to bring in the scope for the Merced Extension Civil Construction, the Merced Extension Track and Systems, the three stations that were not previously in there, the construction portion

1 for Kings-Tulare, Merced Station, and Bakersfield Station, 2 and also the scope of work for the Bakersfield segment 3 connecting to the downtown area that was not previously in 4 the baseline. 5 DIRECTOR ESCUTIA: Okay. Well, I mean, that's 6 good news for Merced, correct? 7 CHIEF FINANCIAL OFFICER MATALKA: Yes. 8 DIRECTOR ESCUTIA: So why was Merced coming here 9 in the morning and complaining that they were not part of 10 this? 11 I mean, I hope that the Merced folks are 12 listening to this because that \$10 billion increase is 13 mostly to help you guys out, because I sure as hell as a 14 southerner don't see anything for us in Southern 15 California. So that's my first question. Thank you for 16 answering. The second question deals with your budget for 17 18 administrative and capital support. Prior Board action, as 19 identified in page four, indicates that we voted for \$111 20 million, which was diminished to \$108 million after the 21 Department of Finance got a hold of it. So now you're 22 asking for, I think, \$117 million. 23 CHIEF FINANCIAL OFFICER MATALKA: Yes. 24 DIRECTOR ESCUTIA: Can you explain the reason for 25 the increase in \$9 million?

CHIEF FINANCIAL OFFICER MATALKA: Absolutely. 1 DIRECTOR ESCUTIA: So every year, our 2 3 administrative and capital support budget follows along the 4 state process. And the state process has different actions 5 that occurs. 6 For this current year, the governors had proposed 7 austerity measures. We were not immune to those austerity 8 measures. That reduced our budget for savings on contracts 9 and positions reductions. We took a six-position 10 reduction. 11 But at the same time, we were processing through 12 the state budget, budget change proposals for the fiscal 13 year that we're in, and those two proposals were approved through the legislature and the administration, and that 14 15 added 18 additional positions for the Authority. Thirteen 16 of those positions are to support our NEPA delegation, to 17 support the local projects in the state and help them with 18 their environmental process, and five of those positions 19 are to support our IT department for operational readiness 20 to get ready for the train operations. 21 DIRECTOR ESCUTIA: Thank you, Jamey. 22 No more questions, Mr. Chairman. 23 CHAIR RICHARDS: Thank you. 24 Any other questions for Mr. Matalka?

Okay. We've got a motion.

25

1	Is there a second?
2	VICE CHAIR MILLER: Second.
3	CHAIR RICHARDS: Motion and a second.
4	Please call the roll.
5	SECRETARY RODRIGUEZ: Director Schenck?
6	DIRECTOR SCHENK: Yes.
7	SECRETARY RODRIGUEZ: Chair Richards?
8	CHAIR RICHARDS: Yes.
9	SECRETARY RODRIGUEZ: Director Camacho?
10	SECRETARY RODRIGUEZ: Yes.
11	SECRETARY RODRIGUEZ: Vice Chair Miller?
12	VICE CHAIR MILLER: Yes.
13	SECRETARY RODRIGUEZ: Director Perea?
14	Director Escutia?
15	Director Williams?
16	DIRECTOR WILLIAMS: Aye.
17	SECRETARY RODRIGUEZ: Director Cohen?
18	DIRECTOR COHEN: Yes.
19	SECRETARY RODRIGUEZ: Mr. Chairman, the motion
20	carries.
21	CHAIR RICHARDS: Thank you. Moving on to Agenda
22	Item No. 3, which is the presentation of Multiple Award
23	Task Order Contract Strategy and Potentially Applicable
24	Projects, Emily Morrison.
25	Good morning, Ms. Morrison.

MS. MORRISON: Good morning. Good morning. Good morning, Chair Richards, Vice Chair Miller, Directors of the Boar. Emily Morrison, Chief of Contracting here.

Today, I bring forward to you an informational item regarding our progress on our Multiple Award Task
Order Contract, commonly referred to as a MATOC.

Next slide.

Currently, where we are at is overall, this is the overall slide -- we are utilizing a MATOC -- which is a bench-type contract that will allow for us to do repair and minor construction along the alignment.

This contract specifically is a five-year multiple ordering period, and we are limiting this to a \$15 million task order level with three pools, of a large business pool, a small business pool, and a pool for our utility relocation.

I wanted to take a few moments to talk about onramp and off-ramp procedures because what we are going to
bring here is a little bit different than what you would
normally see. One of the issues that I always had at the
federal level is that when you establish bench contracts, a
lot of times these small businesses may have not
established or formulated, or they're working to get
themselves up and running, aren't ready at the time that we
initially solicit.

And common feedback I have received over the years is that, hey, now that I didn't have a chance to bid on it now, I'm going to be locked out of this contract for five years, and so ultimately what I'm going to incorporate here is make sure we have very well robust on-ramp and off-ramp procedures, which allows us to revisit the bench contract, either on an 18-month or two-year basis. So I plan to at least once, if not twice, revisit bringing on additional contractors that may be new to the area based on maybe where we're further along in the extensions. So that way, small businesses, if they weren't ready to incorporate or bid on it at this time, there will be opportunities for them in the future to bid.

So I do want to stress that to the public, that we will have future opportunities for on-ramp for this contract. If you don't meet it at this time, you're not going to be locked out of it in perpetuity.

Okay. Next slide.

All right. Some of the things that I've spoken about before, we don't have a set target number of offerors looking to get on. Again, if the offerors are qualified and able to do the work, we're going to include them in the on-ramp and include them in the MATOC.

We have the three pools. Again, as I said, the sample projects, typically, which they will bid on in order

for us to verify that they are responsive and responsible, are the sample projects, which for the small businesses is targeted to be under \$5 million; for our utility relocation, also under \$5 million; and the large business contractors, we will provide a sample project roughly between the realm of 10 to 15 million. We are going to evaluate them in a two-phase evaluation process that does include price determination. The individuals who are found to be the lowest price for the individual sample projects will receive a task order at time of execution of the bench to begin the work immediately.

Okay. Next slide.

So currently where we are at, we are looking to post our request for proposal on Cal eProcure this coming up month in September. We will have this RFP open through November to allow small businesses enough time to provide any questions they may have.

We do have a small business diversity and resource fair that is occurring in San Francisco on October 22nd. Myself will be there, along with several folks from the procurement team, and if any, you know, small businesses that are here are listening, we are happy to address questions there or address them in advance when they submit an RFI to the proposal.

We are looking to have our proposals due in

November with evaluation in the November-December time frame. Also to draw attention, we did have an RFEI that we had posted for our MATOC. We received 93 responses, and I was very excited that we had almost half of them that responded were small businesses in the local area.

Okay. Next slide.

And then I provided a couple sample projects that

And then I provided a couple sample projects that will be included in the MATOC for the PG&E projects that can occur. We still are working to identify a large contract that we're hoping to identify very soon before we release this procurement. One of the projects includes a relocation and construction of a PG&E distribution line.

Next slide.

A couple others include a well abandonment, and a completion of earthen embankment intrusion protection barrier at Canal 922.

And then next slide.

We also have some utility relocation work, which is at SR-486, along with the PG&E electrical distrorelocation in Madera County.

And that concludes all of the sample projects we currently have at this time.

Do you have anyone from the Board have any questions regarding the MATOC?

Yeah. Absolutely.

DIRECTOR ESCUTIA: Thank you, Mr. Chairman. Thank you, Ms. Morrison. I'll take you to your memo that you wrote to the Board, and there are no pages identified. So it will be one, two, page three at the bottom of the page under small business. You're basically asking this Board to approve this, but at the same time asking the Board to give you authority to exempt certain solicitations from the small business goals. MS. MORRISON: So just for correction, this is the information -- this is not an approval item, this is the informational item. But there is three pools. One is for large business contractors, one is for small business contractors, and then one is for utility. So there is specifically the goal of the MATOC is to put as much of the work -- the small dollar -- that we can into small businesses in the local area in an effort to boost our small business numbers that we currently have. DIRECTOR ESCUTIA: I've been told that this is the next item, so but I think I read, when I read the actual resolution --MS. MORRISON: There would not be a resolution for this item. CHAIR RICHARDS: Next item. DIRECTOR ESCUTIA: I'm sorry, it's the next item.

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1 I am so sorry, because I got the same document for item 2 number three and item number four. 3 So I will withdraw my statements and wait until 4 agenda item four. 5 MS. MORRISON: Absolutely. Do we have any other questions that I can answer? 6 7 CHAIR RICHARDS: Yes, Director Perea? 8 DIRECTOR PEREA: Thank you for the information. 9 When we talked about this a little bit on the phone, I 10 think it's a great strategy, one, to save money, and two, 11 to increase our small business participation, and thank you 12 for putting up some of the sample projects that could be 13 coming up. 14 We talked about hosting something in Fresno for 15 that region for folks to come and hear what we're doing and 16 see if they encourage them to apply. So will we be 17 scheduling something in Fresno soon? 18 MS. MORRISON: Absolutely. So again, I'd be 19 interested, and myself and my team will be able to come 20 down for that as well so that we can host a workshop in 21 the --22 DIRECTOR PEREA: Okay. 23 MS. MORRISON: -- in the Fresno area for that. 24 Because the one in San Francisco is the big formal one, 25 but, you know, for the local area, it'd be good to have one

down in the Central Valley as well. 1 2 DIRECTOR PEREA: And again, thanks for pivoting 3 to this area. It's smart not using the prime contractors to do the work that we can have small businesses for. 4 5 CHIEF EXECUTIVE OFFICER CHOUDRI: Yeah. That was 6 the main reason for going this route because for decades we 7 have been using the big contractors to do small works. so we will do in Fresno, but we will also do one in 8 9 Southern California in May. 10 DIRECTOR PEREA: Okay. 11 CHIEF EXECUTIVE OFFICER CHOUDRI: So we would 12 like to get the pool of contractors, small businesses from 13 across the state. 14 DIRECTOR PEREA: Great. Thank you. 15 CHAIR RICHARDS: Yes, Director Camacho? 16 DIRECTOR CAMACHO: Yes. The pools that you've 17 created, large and small, and utility, are all of these 18 construction contracts, or any special services contracts? 19 MS. MORRISON: So that's a wonderful question. 20 So these are all specific construction, but we do 21 tentatively will have an architect-engineer contract, a 22 bench-type contract that is coming in the future, where it 23 will encompass professional services as well. 24 DIRECTOR CAMACHO: Thank you. 25 MS. MORRISON: Thank you.

1 CHAIR RICHARDS: Any other questions? 2 All right. Thank you, Emily. Don't go away. 3 MS. MORRISON: I'm going to stay right here. 4 CHIEF EXECUTIVE OFFICER CHOUDRI: So before we go 5 to the item number four, the item four is the long-standing 6 strategy we put in place since day one when I joined, was 7 to also reduce the cost of all the materials that we are 8 purchasing through general contractors, and two aspects of 9 it. One is to advance the program sooner, and then second, reduce the cost of purchasing, because if you go directly 10 11 to the manufacturers who are making steel products or 12 copper cable products, you go to those factories, and then 13 you get discounts from them because our volumes are very 14 large, the result of that is net significant saving on two 15 sides of it. One, the schedule gets pulled back, and then 16 second, cost goes down by 20-25 percent. That's all about 17 material purchases. That's the item number four. 18 DIRECTOR ESCUTIA: No, I remember this 19 discussion. We had it a year ago. 20 CHIEF EXECUTIVE OFFICER CHOUDRI: That's the item 21 four. 22 CHAIR RICHARDS: Okay. Thank you. 23 MS. MORRISON: Thank you. 24 CHAIR RICHARDS: Item number four is the action 25 item with regards to direct commodity purchasing.

So Ms. Morrison, you're back up.

MS. MORRISON: Thank you so much.

All right. Chair Richards, Vice Chair Miller, Directors of the Board, Emily Morrison, today I'm going to bring in an action item for your approval for our rail materials. We are pursuing invitations for bids for all of our commoditized items that we are pre-purchasing in advance.

As we have said before, the goal of this is to help reduce lead times along with help reduce overall cost for the program. I am here today requesting approval for the separate procurements which include the rail, the ties, our OCS poles -- the overhead contact system poles -- our OCS components, the fiber optic cable, along with the ballast, which is a European EN standard ballast. We are seeking to purchase the rail materials for the first 119-mile segment that we are proceeding with construction, and of course, the materials are going to conform to the technical specifications that we put out in these IFBs.

Like I've said in the past, the long lead items, we are ultimately trying to pre-purchase these in advance, and it's a cost and schedule savings to the Authority.

Next slide.

Overall costs are not to exceed budget for these materials for the 119 is \$07.1 million, and this will be

100 percent state funded. We do have notice to proceed one, two, and three that will be utilized for the material purchasing for the future extensions. We are seeking authorization for NTP two and three in the future. At this time, we are only proceeding with NTP one for the 119. The future authorizations may include blended federal and state funding based on, you know, the status at that time.

Next slide.

So as I said, the materials notice to proceed one will be for the 119, and it is 100 percent state funded,

NTP two and three are optional, and we'll come back at a later date for those.

Next slide.

All right. I am providing some of the commoditized items that we are looking to procure in advance. The first is our rail, which is a UIC 60 rail. It needs to be compliant with the specifications that we provide in the IFB, and our current estimated lead time for procurement of rail is six to 12 months. So, again, you know, trying to get this as soon as possible.

Our concrete ties, we currently have an estimated lead time of one to two months on that, also needing to abide by the specifications we provide to offerers.

Next slide.

The overhead contact system direct components,

there's a long list of components that we are looking to procure, which include the wire, the contact messenger, contact wire, and so on. Estimated lead time is going to vary between six to 12 months on that as well. It must conform to our technical specifications.

Next slide.

We also are procuring the overhead contact system poles. Compliant specifications, our estimated lead time is 12 weeks for those. Our fiber optic cable, estimated lead time, approximately six months. We're waiting for industry to kind of give us feedback when we post that out what the totality of that would be.

Next slide.

And then lastly, our EN standard ballast, that has the shortest lead time. We are looking to have multiple vendors on award for the ballast based on industry feedback that there could be quarry shortages on the western side of the United States. So in the event we have one of the quarries can't, you know, the lowest offerer can't provide us the supply that we need at the time, we will move on to the next offerer that we have on contract, so kind of making sure we never have a gap in our supply for the ballast.

Alright. Next slide.

Okay. The basic terms of this contract. So the

total not to exceed that we are asking for today is 507.1 million duration of each contract will be four years, contracts will be awarded to the lowest responsible bidder, and all materials must be manufactured and compliant with by American standards.

Next slide.

The next steps is the staff will complete the invitation for bid documents. We are releasing tentatively as early as tomorrow. We are sequencing these material procurements out on the market so we don't flood them all at once. So they'll be sequenced over the next coming weeks and tentatively awarded, you know, as soon as possible for those.

And I think that is it. Do we have any questions?

DIRECTOR ESCUTIA: Yeah. But I noticed that Emily put up her hand. Emily and Lynn have their hands up.

Okay. Basically my question is the same.

Ms. Morrison, on page three of your memo, you indicate that staff is seeking Board approval to exempt certain solicitations and contracts from the small business goals where appropriate, and that's also reflected in the -- I think the resolution that we have to vote upon.

How do you I don't think that you mean that truly, truly seriously in the full interpretation of that

sentence. I mean, you actually believe a small business does not have a role to play here?

MS. MORRISON: So these are highly specialized requirements with very large manufacturing plans. The market research that my team conducted and I reviewed is that in order for us to have adequate price competition, I cannot provide -- so when you buy a commodity, right, you're buying -- say you buy a widget, okay, based on like normal Authority goals of splitting it to 25 percent, that's not how you would procure commoditized items, because there's no way to physically split off 25 percent of a widget. You can do 25 percent of, like, large construction work because that makes sense because you can get substitute work in various areas, but there's no physical way to split it at that.

So typically what you would either see is something in the realm of you have it fully set aside for small business or you have something when the federal government we call is full and open competition, that any manufacturer that is able to provide -- and again, these are very specialized. So for example, the ballast that we're looking to procure is a European standard higher quality ballast, higher quality than the normal AREMA standard, for example. It's very difficult to preclude large businesses and only have small businesses. For

example, for our ballast, my market research only provided one small business that could even provide ballast to us, and I wouldn't have adequate --

DIRECTOR ESCUTIA: Thank you. Have you worked with our small business committee in trying to figure out ways that they can, you know, participate in this program?

MS. MORRISON: Absolutely. So that's part of the reason I wanted to bring the MATOC and bring it back before talking about the rail is that particularly I am very invested in making sure small businesses have an active role in high-speed rail and our construction of high-speed rail, and I want to make sure we get them involved in every place that we can that makes sense.

And so moving costly change orders and our work that would normally go to large businesses, trying to get that work directly to small businesses in the local area, is a way to kind of offset where our material procurements are specialized in nature.

It is not precluding small businesses from bidding on these procurements. It's just specifically not listing designations of how much or fully set aside.

DIRECTOR ESCUTIA: But you see your resolution does not read that way, and when you read the resolution high-speed rail 25-06 therefore be it resolved, you know, item number 2 it basically states here that we authorize

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    you to determine where appropriate small business goals per
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    contract, which may differ from the Authority's small
    business program. That's a lot of authority that you're
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 4
    asking for us to give to you.
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              Is there any intermediate goal short of giving
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    you outright that authority?
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              MS. MORRISON: At this time, I haven't identified
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    a way that you could possibly do that with the commoditized
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    item.
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              DIRECTOR ESCUTIA: All right. Thank you.
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              No more questions.
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              DIRECTOR CAMACHO: Emily, I think maybe you had a
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    question first.
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              DIRECTOR COHEN: Thank you. Am I good?
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              CHAIR RICHARDS: Yes. Go ahead.
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              DIRECTOR COHEN: Okay. Just a couple questions.
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              First, this sounds very smart and I appreciate
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    the work you guys are -- that high-speed rail is doing on
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    this, the team. Is there an estimated material savings and
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    is there an estimated time savings?
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              And then I have a follow-up question.
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              CHIEF EXECUTIVE OFFICER CHOUDRI: So a couple of
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    things there. The estimated time savings is about -- when
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    we did the old bottom-up estimate was about two years.
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    Somewhere between two years, two and a half years, we are
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1 bringing the schedule back, because if we award the 2 contract to a rail installer -- the general contractor who will install the rail -- and we award that next year, they 3 4 are first of all will be starting their effort to buy these 5 materials for us next year, not today. And so let's say we 6 give them a contract towards the end of next year, that's 7 when they will start, and they don't have the leverage that 8 we do as a state on the program because we are saying to 9 these steel manufacturers that we will purchase this material for 119, however, you will commit to the prices or 10 11 even further out. So we can get lockdown on the price and 12 avoid the fluctuation if we -- yeah? 13 DIRECTOR COHEN: So part of this is locking down 14 the price by going direct to source for what you purchase 15 and for future? 16 CHIEF EXECUTIVE OFFICER CHOUDRI: That's correct. 17 As far as we can go. They can go up to three years on the 18 index. So yeah, that is how we are trying to save dollars. 19 DIRECTOR COHEN: That's great. I missed it. 20 I mean, you may not have the answer to this and 21 that's totally fine, but is there an estimated material 22 cost savings you're hoping for? 23 CHIEF EXECUTIVE OFFICER CHOUDRI: We don't have 24 the exact number. 25 DIRECTOR COHEN: Percentage?

1 CHIEF EXECUTIVE OFFICER CHOUDRI: Percentage is 2 something I can tell you. It's about 20 percent on the 3 overall construction cost that gets reduced by buying this 4 directly. 5 DIRECTOR COHEN: Okay. Great. Thank you. And then are there any risks associated with this 6 7 with going about it this way that haven't been discussed? 8 CHIEF EXECUTIVE OFFICER CHOUDRI: There is always 9 the fluctuation of the price risk. There is now a new risk 10 we have, you know, when we place the order of what will be 11 the tariff that day. 12 DIRECTOR COHEN: That's no different than if a 13 contractor went about purchasing the material. 14 CHIEF EXECUTIVE OFFICER CHOUDRI: Yes. 15 DIRECTOR COHEN: So is there any unique risks to 16 High-Speed Rail going direct to source for the purchasing 17 of materials? CHIEF EXECUTIVE OFFICER CHOUDRI: Not that I can 18 19 see. A lot of agencies do it. The freights, they purchase 20 all their material direct. Even if they are building new 21 lines, they always purchase direct from the factories. 22 That's the class one freighters that do it every day.

This is a standard practice. It was not applied

Amtrak actually is another agency who purchases material

directly when they do their extensions.

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here on this program before. So we don't see a risk on getting material delivered to our warehouses and then from there you release it to the general contractor to take it and install. Nothing other than logistics.

DIRECTOR COHEN: Okay. Thank you.

CHAIR RICHARDS: Director Camacho?

DIRECTOR CAMACHO: Yes. You have a budget of not to exceed 507 million.

Have we considered the impact of the tariffs on some of the materials that we're going to be using?

CHIEF EXECUTIVE OFFICER CHOUDRI: During the estimates, the team was trying to lock down the tariff whichever day we were doing the estimate because it was moving continuously. So in our project update report, we have made a point that this is based on what we knew when we released the report with the full estimate. We cannot guarantee what it will look like when we place the order, because we don't know what that tariff will be that day.

DIRECTOR CAMACHO: Thank you.

CHAIR RICHARDS: Director Schenk?

DIRECTOR SCHENK: Thank you. (Indiscernible) Ir our pre-Board briefing yesterday, you and I talked about quality. There have been stories over the years about inadequate material. So my question to you then and today is how do we focus on the quality? We're talking about

responsible bids to make sure that we're not defrauded in some way.

And I know you talked about ballast as the one area of concern, but if you could expand on that a little bit, please.

MS. MORRISON: Yeah. Absolutely. So within our specifications and within the invitation for bids, there is robust -- and we spoke about yesterday -- there is robust inspection and quality testing that they have to meet.

So for example, like the ballast situation is that in the event -- and this happens with quarries -- is that they were meeting the standard initially, and then we go to test, and they're no longer meeting the standard -- which is another benefit of having multiple vendors on contract, very similar to what the federal government does is blanket purchase agreements -- that allows them to go to the next qualified bidder. We do also have supply bonds on all of these individual contracts as well to hold contractors accountable in the event that they do not meet inspection and acceptance testing requirements.

So trying to take it from multiple directions to help avoid that issue that you have presented.

DIRECTOR SCHENK: Thank you.

MS. MORRISON: Thank you.

CHAIR RICHARDS: Thank you, Director Schenk.

1 Yes, Director Perea. 2 DIRECTOR PEREA: Thank you for the presentation. 3 Just so I'm clear on -- you mentioned tariffs, so it's 4 possible some of these products could be coming from 5 overseas, and the question is how do we reconcile that with our Buy America program? 6 7 CHIEF EXECUTIVE OFFICER CHOUDRI: Two things. Steel primarily, the factories that I met with, 8 9 is primarily from the U.S. It's recycled, most of it. 10 Paper and other raw materials, they come from all 11 over. So if they're subjected to tariff, so when they come 12 as raw material, then they get incorporated into the 13 products that are being manufactured in the U.S., that is 14 what tariffs affect. It's not the cable or wire that will 15 be built here. It is the raw material that comes in from

DIRECTOR PEREA: Right. Okay.

compliant to Buy America.

other countries. So the product is going to be fully

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CHIEF EXECUTIVE OFFICER CHOUDRI: It is the price base that comes on what they can buy from Canada or other places.

DIRECTOR PEREA: And if I understand it correctly, as these materials come in, we will be storing them in the Bakersfield area?

CHIEF EXECUTIVE OFFICER CHOUDRI: This is the

Wasco railhead. 1 2 DIRECTOR PEREA: Wasco railhead. 3 CHIEF EXECUTIVE OFFICER CHOUDRI: This is the Wasco railhead that we are about to -- that Ed was 4 5 mentioning that we are about to finish and complete by 6 October on the track work and then the facility ready by 7 the end of the year. 8 DIRECTOR PEREA: And what's our strategy for 9 securing the site storage facilities that may be required 10 to --11 CHIEF EXECUTIVE OFFICER CHOUDRI: Our railhead 12 chief is here. I will invite him to walk you through that. 13 Basem? 14 Thank you. Good morning. MR. MUALLEM: 15 Basem Muallem, Statewide Regional Director, 16 Chairman and Board. To answer your question, so as Ed 17 mentioned, we will have the railhead ready by October 3rd 18 and we will have the whole facility ready by the end of the 19 year. So we are looking for security, we're looking for 20 cameras, we're looking to put fences, we're looking to have 21 maybe a building that you can walk and security so that we 22 can prevent any theft. So that's things that we're looking In addition --23 at. 24 DIRECTOR PEREA: So there will be fencing, and 25 there will be any prefab buildings that you're --

1 MR. MUALLEM: We're looking at prefab buildings. 2 We're trying to determine the size of the building. 3 trying to see how many employees will be there so we can 4 have a separate building also for the employees and for the 5 commodities. DIRECTOR PEREA: 6 Okay. 7 MR. MUALLEM: So we're looking at all that right 8 now. 9 DIRECTOR PEREA: How will this integrate with the 10 previous presentation with MATOC, having folks --11 MR. MUALLEM: We will be working very closely 12 with Emily to make sure that we also comply with MATOC. 13 DIRECTOR PEREA: Okay. Thank you so much for 14 what you're doing. That's pretty impressive. 15 MR. MUALLEM: Thank you. 16 CHIEF EXECUTIVE OFFICER CHOUDRI: These are very 17 good questions because they work on these things every day. 18 So in order to build out the yard and to do all the 19 buildings there, they have to work together to get through 20 the MATOC contractors to go build that. 21 DIRECTOR PEREA: Okay. 22 VICE CHAIR MILLER: 23 CHAIR RICHARDS: Yes? 24 VICE CHAIR MILLER: I just want to thank you for 25 the presentation.

I'm going to move the item.

I think our biggest risk, Emily, is the storing of copper and all these commodities for a long period of time. The security is going to be fairly hefty, but I want to move the item.

I'm looking at the language on the small business above that. It says non-substantive modifications, and I was assuming that included our small business goals, which is in that sentence as well.

MS. MORRISON: Okay.

VICE CHAIR MILLER: So whatever changes you're making, I understand commodities are a little bit different because, you know, we're trying to purchase in bulk to save some money, but I was assuming those were non-substantive.

MS. MORRISON: I'm going to defer to Tom real quick just because we worked with legal very closely to draft the language specifically for that.

VICE CHAIR MILLER: So are you just thinking of exempting it, or are we really looking to just make some minor changes?

MR. FELLENZ: Well, I think what you're doing is giving us the discretion to make those decisions because there could be some opportunities that are different to provide small business opportunities.

VICE CHAIR MILLER: Okay. I understand that.

1 Just if it's really substantive, will you come 2 back and let the Board know that? And I don't know if that 3 has to be part of a resolution or just you make a note of 4 that. 5 MR. FELLENZ: Sure. VICE CHAIR MILLER: Okay. So moved. 6 7 DIRECTOR ESCUTIA: What about the resolution of 8 the amendment? 9 CHAIR RICHARDS: We could change it. We can 10 change the language. I don't think it would take --11 Tom, I don't know if you want to draft something 12 up. I mean, we've done this before in the past. 13 MR. FELLENZ: It's the Board's discretion to make 14 adjustments to the language of the resolution. 15 CHAIR RICHARDS: Sure. So Director Escutia, do 16 you have --17 DIRECTOR ESCUTIA: I would just say that, you 18 know, following along the line of Nancy, what she's been 19 talking about, that for substantive changes to our small 20 business program, that those type of issues have got to 21 come to the Board for approval. 22 MS. MORRISON: So can I --23 DIRECTOR ESCUTIA: Am I overstating it, Nancy? 24 VICE CHAIR MILLER: Yeah. I don't think you have 25 to come back.

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              DIRECTOR ESCUTIA: Okay.
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              VICE CHAIR MILLER: I think you have to report it
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    to us.
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              MS. MORRISON: Okay. Absolutely. We can do
 5
    that.
              Again, it was -- when you think about --
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              DIRECTOR ESCUTIA: That's fine.
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              MS. MORRISON: If you just, like, look at it
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    from, like, an outside perspective, right, is that when you
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    make a widget, you can't break 25 percent off of --
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              VICE CHAIR MILLER: No. I totally understand all
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    of that.
              I was just saying it's non-substantive.
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              MS. MORRISON: Okay.
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              VICE CHAIR MILLER: That's how I read the
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    language.
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              MS. MORRISON: Okay.
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              VICE CHAIR MILLER: So if it's substantive, I'm
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    just making a note that you would come back and let the
    Board know.
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              MS. MORRISON: Absolutely. We can do that.
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              MR. FELLENZ: So on the small business portion,
    if the Board's desire, I will add a sentence that says that
22
23
    for substantive changes to the policy for small business,
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    it would be reported back to the Board.
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              VICE CHAIR MILLER:
                                  Thank you. That's fine.
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1		So with that amendment, I move the resolution.
2		CHAIR RICHARDS: Okay. We have a motion and a
3	second.	
4		Please call the roll.
5		SECRETARY RODRIGUEZ: Director Schenck?
6		DIRECTOR SCHENK: Yes.
7		SECRETARY RODRIGUEZ: Chair Richards?
8		CHAIR RICHARDS: Yes.
9		SECRETARY RODRIGUEZ: Director Camacho?
10		DIRECTOR CAMACHO: Yes.
11		SECRETARY RODRIGUEZ: Vice Chair Miller?
12		VICE CHAIR MILLER: Yes.
13		SECRETARY RODRIGUEZ: Director Perea?
14		DIRECTOR PEREA: Aye.
15		SECRETARY RODRIGUEZ: Director Escutia?
16		DIRECTOR ESCUTIA: Aye.
17		SECRETARY RODRIGUEZ: Director Williams?
18		DIRECTOR WILLIAMS: Aye.
19		SECRETARY RODRIGUEZ: Director Cohen?
20		DIRECTOR COHEN: Yes.
21		SECRETARY RODRIGUEZ: Mr. Chairman, the motion
22	carries.	
23		CHAIR RICHARDS: Thank you.
24		Thank you very much, Emily.
25		Now we're going to item number five, the CEO

report provided by CEO Choudri.

CHIEF EXECUTIVE OFFICER CHOUDRI: Good morning. We have released our project update report. That was the largest effort the Authority undertook over a period of 11 months since I've been there, which is to update how we will deliver the entire high-speed rail system connecting South and North of the State of California.

In this report we also looked at the program that is currently under construction, which is the Merced to Bakersfield, and we updated the design criteria and everything that we need to finish that, what is our current requirement in the statute. So the result of that we presented in the report is to highlight how we can fund and what level of funding is needed to finish what we have that we are required to complete, Merced-Bakersfield, and then how we even go further all the way to Palmdale on one end and to Gilroy on the other end while we are working on finishing Merced to Bakersfield.

We provided that scenario to the legislature for everyone to notice that we can, if we funded appropriately this program, and were appropriately provide the dollars that we need, we can finish this Merced-Bakersfield-Palmdale connection in Gilroy, all of it, by 2038-39. So we can complete the program. It needs bold commitment from California.

Absent of that, we will finish whatever we are authorized and funded to do. We also presented that.

Jamey Matalka walked us through what that looks like.

What's on the table with the legislature is the governor's proposal of \$1 billion a year until 2045 to extend the cap and invest. That's great. That helps the program to stabilize the funding so we can finance against it through public-private partnerships. However if we want to go bold and we want to build the system in our lifetime, then we need to go bigger than that and for longer years.

So that's in our project update report. Details are all there. I'm more than happy to answer any questions if anyone have.

On the next slide, which is slide number three, we already went through, so I'm not going to spend a lot of time. MATOC, and other things that we are doing. Emily just did that. If any questions there, more than happy to answer as we proceed on those activities that we just got approved. The other action that we started early in January of 2025 which we invited the entire industry to visit with us for a two days' workshop, and the reaction from that has been that the industry came and engaged, and to this day they have been engaged with us on at almost weekly basis.

The one part of the community that came in a

strong way was the equity partners, concessionaires, financiers. So we launched in our request for expression of interest asking the financing industry to engage with us, and we received responses on that and there's some key takeaways on what happened there.

I have Thierry who will talk about the results of that engagement with the industry and where we are today in terms of public private partnership.

MR. PRATE: Thank you, Ian. Good morning. I'm Thierry Prate, financial advisor with the Authority.

Ian mentioned right -- so can you hear me? There we go.

So we released end of June this RFEI for this consultation to get some kind of feedback. We received the responses by the very end of July, early August, and we've been looking at those responses since. The Authority started also to receive on one-on-one basis some of the participants who wanted to discuss in more detail some of the responses.

On the right here on this slide, you have the categories of responders that we have. So you'll see we have in total about 31 responses, you know, ranging from engineering and A&E firms, developers, and investors. That's the focus for today. We had also specialty suppliers, advisory services, construction, and rail

operators. So we had a very good return, and remembered that follow up the industry day that the Authority had in January.

So this is kind of the double click on the developers-investors here and the key themes that we see from the responses. So we've been talking about the 1 billion, you know, the long term and funding for revenue stream. This is obviously a number one. You know, his is confirmation that if and when we're going to get the securitized appropriation from Cap and Invest 1 billion, those parties will be coming and will be interested to actually to work with us and also bring some equity. So this is absolutely top in mind, which you already know, right?

The second theme is about collaboration and, you know, early involvement of those parties. So I didn't put it on the slide, but we're talking about pre-development agreement. So we will have a team coming and work with us, right, and continue to develop the scope and the financial debt and structure that we want to have before potentially launching, you know, a P3, which is the number three term on this item.

So for the P3, you know, for the response we get, you know, this is a confirmation from what the CEO has been saying since this year. You know, this part of the

industry will be coming and helping us solving some of the complexity in bundling some of the scope. You know, we will be able to raise debt, bring equity. We get even a range, as you can see on this slide, that, you know, they would look at, you know packages from 2 to 5 billion, right? And on the one-on-one discussion we have, you know, we try to go a bit more in detail with those.

And to manage risk, you know, for the -- we're talking about availability payment. So in the initial terms, obviously, there is not going to be stable ridership to, you know, actually build on revenue. So we would actually start structuring those deals based on availability payment, which means we specify, you know, what we want from them for, you know, the type of asset, the quality, you know, to make sure the asset is available, and that's the kind of revenue stream we'll be using.

What is interesting is, you know, again, in some of the discussion, we would be able to consider a switch into more revenue risk for this partner. This is why we have also looking at, you know, potentially long-term collaboration on, you know, these things.

Number five, we've discovered the advanced purchasing. I think it's also interesting to hear the industry confirming, you know, our strategy to go ahead and try to save time by, you know, securitizing. So choosing

the long-term items, the commodities we just discussed, so that they find an appropriate way to move forward.

And of course, you know, the one question around risk allocation, you know, through those two years of you know, development, that would give us actually the opportunity, you know, to identify the risk and allocate, you know, the players will have the best approach, you know, to manage and mitigate that risk.

And so as I said, we're continuing, you know, reviewing those responses. We're engaging on discussions. I'm sure, you know, Ian will come back and, you know, present some -- you know, some further details and responses, you know, between now and early next year.

If there's any questions, I'm happy to answer.

DIRECTOR PEREA: Thank you for the presentation.

We've talked about, or at least we've had some discussion about when the trains are operating, say, 10 p.m. stops, then transitioning in the evening to freight or other opportunities for moving goods and services.

How does that fit into this discussion?

CHIEF EXECUTIVE OFFICER CHOUDRI: So Europe does

it. Japan does it. They do it every day. Passenger time,
service time, when it ends, they use the rail line for

moving other activities on the railroad. That's how they
generate revenues.

These groups that we are receiving responses from, they are -- some of them are the one who are doing that in Europe, and they are here. So we're talking to exactly the same folks who have been doing it for decades in Europe, and they are the one bringing ideas of how to commercialize the real estate and the assets we have, and that is the second model that he was talking about on number six. They are ready to take revenue risk on that, which is what we want.

Availability payment is a way. You advance the financing and we pay you over time. Revenue risk is where they invest and they take the responsibility of generating revenue to pay themselves out. That's the kind of discussion we are having.

DIRECTOR PEREA: What kind of goods and services are they moving in Europe?

Tunnel, the program I was on when I came out of college, that one moves between France and UK on the high-speed line. They move from cars that they are manufacturing in each other's countries through that tunnel on the high-speed line. They just reduce the speed and they can take containers through it.

Spain and Italy are doing exactly the same on high-speed rail lines. They are moving agricultural

products short distances. So if they are 60, 70, 80 kilometers, they will deliver at the connection centers, and from there it gets further distributed. What they are doing is avoiding sending trucks on the highways.

So that's what we can do very easily here through Central Valley. It's an ag land. You can move a lot of it during the night hours or early morning hours, and those ideas are going to be captured through these P3s.

DIRECTOR PEREA: Would it be using our trains or a different set of trains to move the product?

CHIEF EXECUTIVE OFFICER CHOUDRI: It's a different type of -- it's like a locomotive in the front and then cargo wagons in the back, so these are not the trains where people are using it.

DIRECTOR PEREA: Okay. Thank you.

CHAIR RICHARDS: Any other questions?

Thank you very much, Thierry.

CHIEF EXECUTIVE OFFICER CHOUDRI: The last item that we have under discussions beyond the funding request to the legislature are the other issues that I came to realize very quick on this program were stopping or making us lose a lot of time over the last 15 years, and those needed legislative actions. So let's skip over the stable funding that we already discussed at length.

CEQA exemptions. Sometimes we were doing CEQA on

programs portions where the intent of that project in itself is clean energy, renewable, and then we go to do this bureaucratic step in the middle while we are doing NEPA, also do CEQA. That is a three-year process. So we are asking legislature to exempt our renewable power generation strategy on all sites where high-speed rail will provide sources, whether solar or wind or geothermal. We want an exemption on CEQA on that.

DIRECTOR ESCUTIA: (Indiscernible.)

CHIEF EXECUTIVE OFFICER CHOUDRI: What got exempted was the stations and other facilities.

DIRECTOR ESCUTIA: Okay.

request to the legislature. And we were very happy with that. That really saved us a lot of time. It streamlined permitting. Another -- I'm not bothering you with details, but what we found is during the construction when we get utilities in the way or a local jurisdiction in the way, we end up losing a lot of time, but when I say a lot of time, it's a lot of money too just because the contract was stopped.

So we want legislature to take an action to provide the state authority so that we can get utilities and others out of the way in a timely fashion. We provide them design. They review the design. They give us their

feedback. We update. When we send it back, then the clock starts. It's like, hey, get the utility out in a month.

If not, then we can relocate.

So we are asking for that. Senator Scott Weiner is leading that with the Assemblywoman Lori Wilson, and I'm hoping that we can get that power as well.

The other part, very important also, we are asking for expedited courts, judges in Sacramento. We talked about it back in 2018. We didn't get there. And the reason is these are all eminent domain cases. So we are asking to have that pass as well.

DIRECTOR ESCUTIA: But you said here expedited -CHIEF EXECUTIVE OFFICER CHOUDRI: Expedited
courts, judicial process.

DIRECTOR ESCUTIA: I would suggest to counsel and Mr. Williams used to work for State Bar and you and I used to work on this when I was chair of the Senate Judiciary Committee. I would suggest to counsel that maybe discuss the possibility with the Judicial Council as to whether there's an option here for identifying a group of judges to just handle high-speed rail cases. Therefore we start building the subject matter knowledge within that judicial court.

And I know -- but since it's a statewide project, you've got to have several of these panel of judges in

different counties. But it's a start. I would go to Judicial Council.

MR. FELLENZ: That's exactly what we would pursue, and it just gives the advantage of having dedicated resources. And I know my experience at Caltrans years ago, they did that exact thing focused on a particular project.

DIRECTOR WILLIAMS: As a senator -- former senator, but still always to me, Madame Chair, knows full well that came before her committee often and we worked on these issues, the Judicial Council grounds upon creating specialized courts because it impacts the overall efficiency of the courts.

There are ways to work on this and, you know, whether it's having these cases filed in two or three courts like you suggested where you have expertise and you can kind of do it that way, but I think the idea of asking the legislature to create a specialized court or fast-track system, I would suggest we put less focus on that for now and move towards something that can be done as an alternative to legislation.

CHIEF EXECUTIVE OFFICER CHOUDRI: That would be great. We'll have more discussion with you on that.

Next is update the Senate Bill 198. The only reason we are saying that 198 is all about doing certain section of the line. If we want to go bigger, then we need

1 | to put some flexibility in it. That's what we're asking.

Third-party streamlining, of course, we talked about utilities and relocation of those utilities.

Encroachment permitting is also having jurisdictional Authority for us to be able to allow other utility companies to cross our alignment on the land that we already purchased. We have a situation now that there are companies who want to use and go either longitudinally or horizontally or vertical, they want to go do some work for their utility on our right-of-way. We just don't have that encroachment permitting powers. We've been asking for it since 2022. Apparently that's what I came to realize.

Stationary zoning and tax increment value capture, which is normal, very traditional. We do that around transit all the time. This Authority doesn't have that. We are asking for that level of zoning control on the land that we own as a state, which is very common in Europe. Again, it is done also in some cities in this country.

The last item is more -- not legislature, but it's more an administration decision to make. It is on the sales tax exemption on the materials that we are purchasing. And so we -- in our view, the taxes are already building this line once. When we buy material, why do we have to pay the tax again back?

1 So we have put the argument in front of the 2 Department of Finance. We'll see where it goes. 3 That's all I have. Any questions? 4 CHAIR RICHARDS: Any questions? 5 DIRECTOR WILLIAMS: Sorry, Mr. Chair. Mr. Choudri, we heard this morning from Merced, 6 7 and I know sometimes these communications issues can happen, and I appreciate them coming forward and sharing 8 9 it, but I think as Board Member Escutia pointed out, the 10 substance hasn't changed much. These are options that we 11 are looking at. 12 It seems like that -- but I would offer to you 13 and I would offer to them: you know, the central corridor is important to all of us. It's been important to me my 14 15 whole life, being a Central Valley kid. I'm happy to come 16 to Merced and sit with you and hear from them. I'll extend 17 that invitation so that we can avoid, you know, hiccups and 18 misperceptions that may occur. 19 And I'll make myself a resource to you, Mr. 20 Choudri. 21 CHIEF EXECUTIVE OFFICER CHOUDRI: I appreciate 22 that, and I'll take you up on that. Thank you. 23 CHAIR RICHARDS: Thank you, Director Williams. 24 If there are no other questions, we'll move on to item 25 number six and provide you briefly with an update of the

condition of the Authority financially as it was reported this morning at the Finance and Audit Committee meeting.

numbers on that.

So these are as of June 30th. The cash position of the Authority is about 4.1 billion, of which the bulk of it is from cap-and-trade proceeds, which totaled about \$3.8 billion and do not include the proceeds from the May auction, nor obviously the one that should -- I don't know if it would actually -- did it occur in August, Jamey?

Okay. But it did occur. We just don't know the

Neither of those proceeds are incorporated in the 4.1 billion mentioned.

The total expenditures in June were 166 million, of which 92 million were for design and build expenditures, and another 74 million in other categories to include areas of other construction, project development, and bookend expenditures. Bookend expenditures, as you probably know, have to do with our commitments to both Northern and Southern California.

With regards to the total project expenditures of the Authority from the outset of this project, about 14.6 billion, of which about 74 percent have been paid for by the State of California and 26 to 27 percent from the federal government.

With regards to the construction report, there

were an average of 1,509 workers daily on the construction sites in the Central Valley.

In terms of the progress of each of the construction packages, there were 92 structures in the entire 119 miles, of which 54 have been completed. That's 59 percent. 32 additional are underway, and 6 have not yet been started.

of the guideway, the 119 miles of guideway, 59 percent or 70 miles have been completed. 28 miles are underway and 21 miles have not been started to date, and that again being June the 30th. And utility relocations, 87 percent have been completed. That's 87 percent out of a total of 1,826 utility relocations that have been required in the 119 miles. 28 additional ones are underway, and 21 have not been started. I'm sorry. 93 are in progress, and 146 have not been started.

And on right of way, all but 18 parcels have been purchased and delivered to the contractors. That is 99.2 percent of the total of 2,294 parcels which were required by the Authority to get control of in order to complete the 119 miles.

And that pretty much is an update as of June 30 for the Finance and Audit Committee's report to you.

Beyond that, I'll ask my colleagues if anybody else has any further comments today or questions?

Hearing none, then, ladies and gentlemen, that is it for today. So thank you very much, and the meeting is adjourned. (The California High-Speed Rail Authority Board adjourned at 11:30 p.m.) 

## CERTIFICATE OF REPORTER

I do hereby certify that the testimony in the foregoing hearing was taken at the time and place therein stated; that the testimony of said witnesses were reported by me, a certified electronic court reporter and a disinterested person, and was under my supervision thereafter transcribed into typewriting.

And I further certify that I am not of counsel or attorney for either or any of the parties to said hearing nor in any way interested in the outcome of the cause named in said caption.

IN WITNESS WHEREOF, I have hereunto set my hand this 11th day of September, 2025.

MARTHA L. NELSON, CERT\*\*367

Martha L. Nelson

## CERTIFICATE OF TRANSCRIBER

I do hereby certify that the testimony in the foregoing hearing was taken at the time and place therein stated; that the testimony of said witnesses were transcribed by me, a certified transcriber and a disinterested person, and was under my supervision thereafter transcribed into typewriting.

And I further certify that I am not of counsel or attorney for either or any of the parties to said hearing nor in any way interested in the outcome of the cause named in said caption.

I certify that the foregoing is a correct transcript, to the best of my ability, from the electronic sound recording of the proceedings in the above-entitled matter.

MARTHA L. NELSON, CERT\*\*367

September 11, 2025