



CALIFORNIA
High-Speed Rail Authority

CEO Report

Delivering California High-Speed Rail: One Year Later

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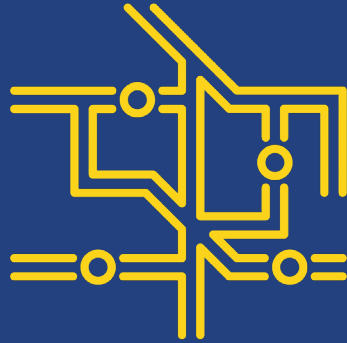
California High-Speed Rail

A Vision for Delivering High-Speed Rail in California



Gilroy to Palmdale Corridor

Connecting the Bay Area,
the Central Valley, &
Southern California



Integrated Statewide System

Linking with Caltrain,
Metrolink & Brightline
West



Early Monetization & Commercialization

Leverage assets for
energy, broadband, data
centers, express parcel
services, etc.



Sustainable Future

Advancing California's
climate, mobility, housing,
& economic goals

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One Year Later: Accomplishments & Look Ahead

Incorporating
lessons learned
& charting a
clear path
forward for
continued
success

Funding & Financing

Procurement Strategy

Design & Construction

Organizational Structure

Balancing Risk

Legislative Action

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Funding & Finance: Accomplishments To Date

One-Year in: Funding & Finance

- Secured cap-and-invest funding - \$1 billion annual through 2045 – largest in program history
- Developed most expansive ancillary revenue strategy framework (clean energy, broadband, etc.)
- Conducted bottoms-up cost estimate and schedule reviews
- Right-sized current consulting contracts - achieving \$80 million in savings through efficiency

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Procurement Strategy: Accomplishments To Date

One-Year In: Procurement Strategy

- Renewed partnerships with private sector
 - January Industry Forum: +100 private sector firms represented
 - Released request for expressions of interest for Public Private Partnership (P3): 30 responses
 - Cap-and-invest commitment secured
- Implemented new approach to reduce service costs
 - Multiple Award Task Order Contract (MATOC)
 - Materials Procurement
 - P3/Private Partnerships
 - AEIDIQ

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Design & Construction: Accomplishments To Date

One-Year In: Design & Construction

- Completed cost-optimization work by updating the Design Criteria manual
- Construction Package 4 substantially complete
- Completed first phase of railhead construction, track and signal installation
- IT advancements in early works, engineering and contract management

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Organizational Structure: Accomplishments To Date

One-Year In: Organizational Structure

- New executive team
- Authority reorganization for operational efficiency - run like a business
- Right-sized current consulting contracts to be consistent with strategic priorities
- Added key performance indicators to three construction management firms and other consultant contracts across the board
- Internal IT advancements to support program delivery

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Balancing Risk: Accomplishments To Date

One-Year In: Balancing Risk

- Executed procurement, project delivery, administrative and funding actions for managing current & potential risks
- Conducted annual Enterprise Risk Assessment

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Legislative Action: Accomplishments To Date

One-Year In: Legislative Action

- Passed legislation providing CEQA exemptions for stations & facilities
 - Senate Bill 131
- Developed forward-thinking legislative concepts to streamline delivery:
 - CEQA Exemption for Clean Power Facilities
 - Utility Relocation Streamlining/Third-Party Management
 - Prioritized System for right-of-way court cases
 - Sales Tax Exemption on Purchasing Materials
 - Encroachment Permitting Authority
 - Bonding Provisions
 - Boosting Land Use Authority and Value Capture Mechanisms
 - Additional Funding
- Discussions with Department of Fish and Wildlife to expedite permitting process

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Funding & Finance: Looking to the Future

Future: Funding and Finance

- Continue to broaden funding sources beyond Cap-and-Invest
- Continue wholistic cost estimates and schedule modifications
- Adopt creative financing solutions
- Apply early commercialization approach

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Procurement Strategy: Looking to the Future

Future: Procurement Strategy

- Implement lessons learned from the private sector from Request for Expressions of Interest
- Secure P3/Private Partnerships to Accelerate Delivery
- Release and award MATOC contracts/AEIDIQ
- Finalize Contracts & Long Lead Commodities Purchases and Deliveries
- Deliver Procurement Strategies
 - Track, OCS and Systems
 - Trainsets
 - Project Delivery Partner
 - Clean Energy P3

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Procurement Strategy: Looking to the Future

Future: Procurement Strategy - Track & Systems Construction Contract (TSCC)

- Anticipate Board consideration in November for a December release to market.
- Work covers construction, installation, testing, and commissioning of track, overhead catenary system (OCS), traction power, train control, telecommunications, and SCADA systems.
- The RFP will include:
 - Lead contractor for track and OCS;
 - Designer for traction power, train control, telecommunications, and SCADA systems; and
 - Integrator responsible for testing and commissioning.
 - Detailed pricing for the track and OCS construction work.
- The RFP will not include:
 - Designer for track and OCS (Authority-retained);
 - Power generation and battery electric storage systems (separate power generation procurement); or
 - Equipment manufacturer of traction power, train control, communication systems.
 - The TSCC will undertake solicitation of these OEMs/vendors post-award on an open book basis, within an Authority-allocated allowance, following further advance of the design work.

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Design & Construction: Looking to the Future

Future: Design & Construction

- Pursue additional cost optimizations
- Finish railhead civil construction facilities
- Enact legislative reforms to streamline processes for critical conditions
- Complete Central Valley civil works
- Lay track by 2026
- Environmentally clear entire route from San Francisco to Anaheim by 2026
- Develop and implement innovative technological systems to support construction

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Organizational Structure: Looking to the Future

Future: Organizational Structure

- Continued organizational structure refinements
- Continue to build and enhance key executive leadership
- Enhance in-house expertise with less reliance on consultants
- Advancing technological systems to support operations
- Continue Development Implementation of IT Systems to Support Operations & Delivery
- Develop key performance indicators for design firms

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Balancing Risk: Looking to the Future

Future: Balancing Risk

- Strengthening risk management framework to drive schedule optimization
- Identify and mitigate risks to:
 - Right-of-way
 - Third-party utilities
 - Environmental clearance
 - Other issues as identified

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Legislative Action: Looking to the Future

Future: Legislative Action

- Advance Legislative initiatives around bond provisions/non-impairment language
- Continue to pursue Legislative priorities